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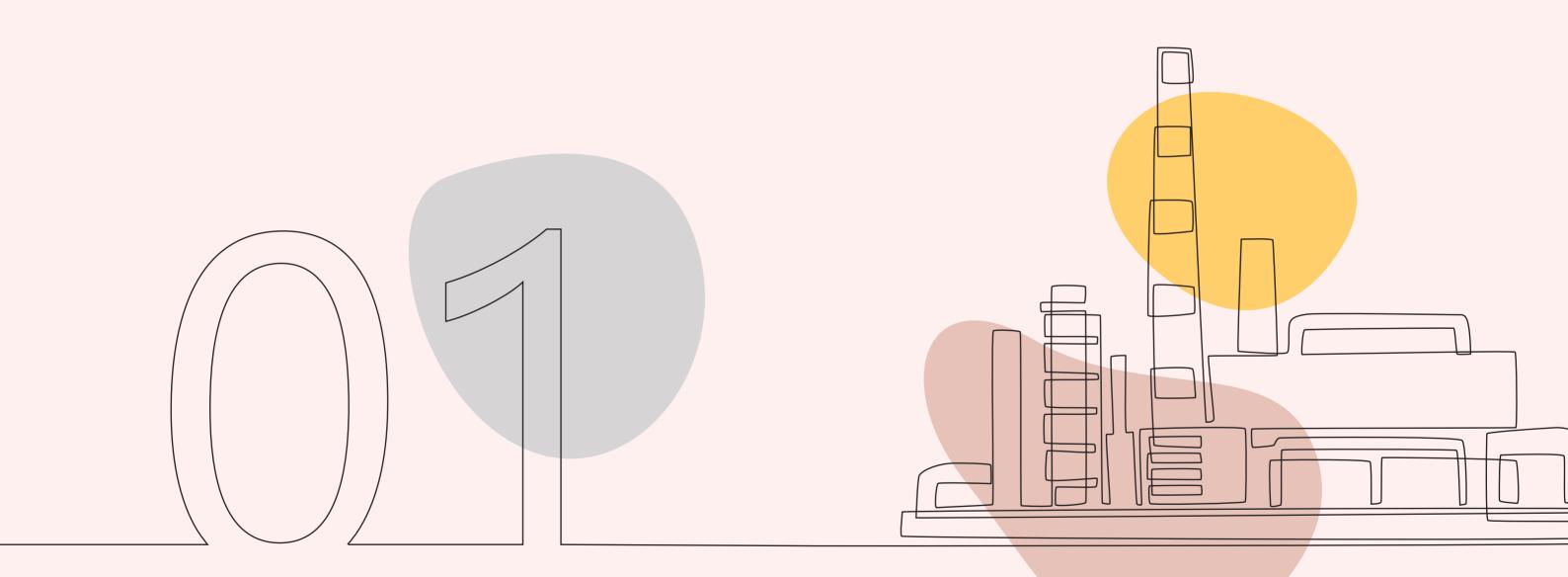
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# Board of Directors







# **Enkhmaa Davaanyam**

Chairperson

Ms. Enkhmaa is a Board Director of Petrovis Group, Mongolia's largest fuel supplier since 2011. She has over 25 years of international experience in financing and risk management of mining, CSG, infrastructure and energy projects and commodities trading. Prior to joining Petrovis Group, Enkhmaa worked as a Managing Director at Macquarie Group for over 10 years, responsible for risk management in the energy sector in the United States. Enkhmaa was appointed as Petro Matad's Chairperson in 2015.



### Michael Buck

Chief Executive Officer (CEO)

Mr. Buck is a geologist/geophysicist by training and joined the oil industry in 1979. He spent 20 years with LASMO PLC working first as a prospect generator focused on the UK continental shelf. He then moved to international assignments in Indonesia, Colombia, Vietnam and Libya and was involved in the discovery of several commercial oil and gas fields. Following Eni's takeover of LASMO, Mike became Managing Director of Eni Pakistan and then Managing Director of Eni Iran, working on major oil and gas developments in both countries. In 2006, Mike joined S E Asian focused Salamander Energy PLC as Chief Operating Officer. After the takeover of Salamander by Ophir Energy he was retained to help with the integration process following which he consulted for a number of companies in the S E Asian region before joining Petro Matad in 2017 as Chief Executive Officer. Mike has worked on all aspects of the E&P value chain. He holds a BSc in Geophysics from Liverpool University and an MSc (with Distinction) in Petroleum Geology from Imperial College, London.





# Shinezaya Batbold

Non-Executive Director

Ms. Shinezaya is the CEO of Petrovis Venture Capital LLC, one of the first local venture capital funds investing into multiple SME sectors in Mongolia. She was a Vice President of Petrovis LLC from 2010 to 2012 and currently holds a number of board and chair positions in diversified business sectors in Mongolia, including Chairperson of the Board of Petrovis and UNIGAS LLC, a gas distribution company in Ulaanbaatar. She is a graduate of Northeastern University, Boston,

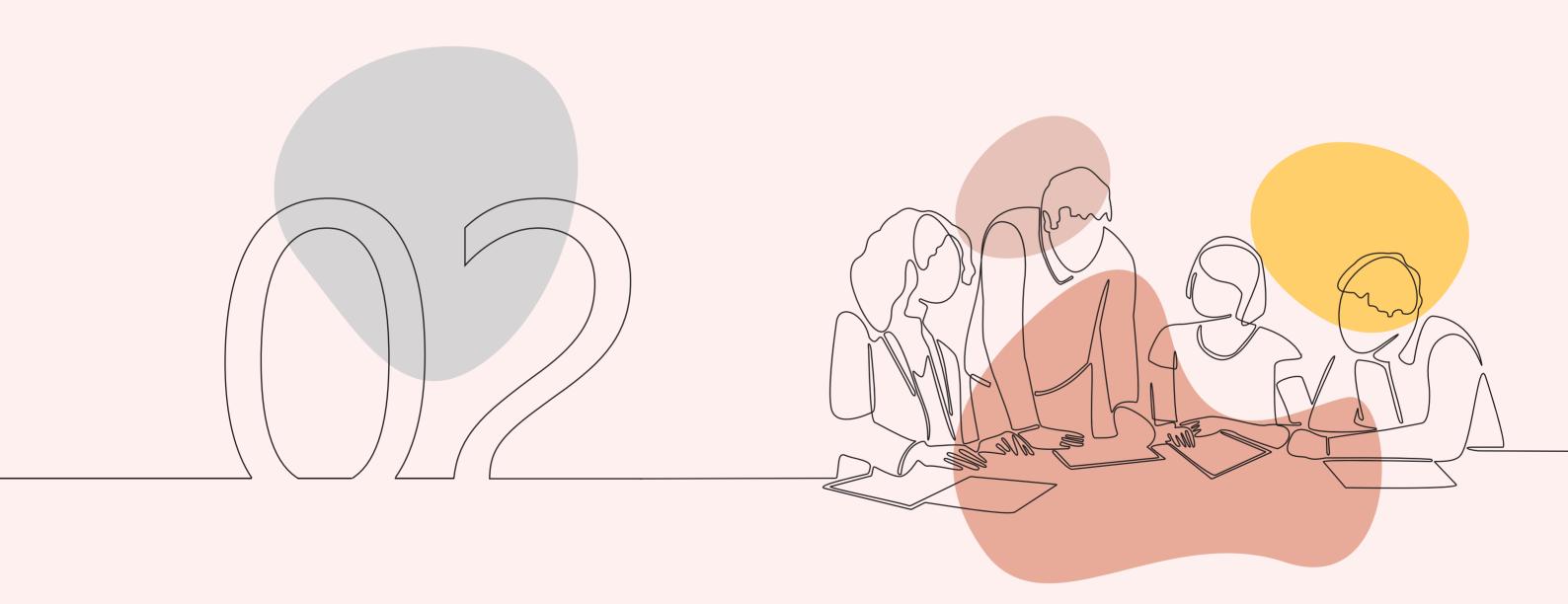


# **Timothy Bushell**

Non-Executive Director

Mr. Bushell is a qualified geologist with more than 42 years' experience in the oil and gas industry. He has worked for British Gas, Ultramar, LASMO and Paladin Resources. Tim was Chief Executive Officer at Falkland Oil and Gas Limited and Director/co-founder of Core Energy AS (now part of Vår Energi AS). He was a Non-Executive Director at Genel Energy and Non-Executive Chairman of Wentworth Resources PLC. He is currently Chairman of Quantum Xploration International, Non-Executive Director at Sunsteppe Energy and Director of Redrock Energy Limited. Tim holds a BSc in Geology from the University of Liverpool and an MSc from the University of Reading.

# Directors' Report





Your Directors submit their report for the year ended 31 December 2023.

Petro Matad Limited (Company) incorporated in the Isle of Man on 30 August 2007 has five wholly owned subsidiaries, which are: Capcorp Mongolia LLC and Petro Matad LLC (both incorporated in Mongolia), Central Asian Petroleum Corporation Limited (Capcorp) and Petromatad Invest Limited (both incorporated in the Cayman Islands), and Petro Matad Energy Limited (incorporated in Isle of Man). Petro Matad Limited owns 50% of Sunsteppe Renewable Energy Pte. Ltd. (formerly known as Petro Matad Singapore Pte. Ltd.), incorporated in Singapore, which is owned jointly together with Sunsteppe Energy LLC to pursue renewables energy projects. The Company and its subsidiaries are collectively referred to as the "Group".

### **Directors**

The names of the Company's Directors in office during the year and until the date of this report are as below. Directors were in office for this entire year unless otherwise stated.

- Enkhmaa Davaanyam
- Timothy Paul Bushell
- Michael James Buck
- Shinezaya Batbold

### **Principal Activities**

The Group's principal activity in the course of the financial year consisted of oil exploration and investment in renewable energy projects in Mongolia. During the year there were no significant changes in the nature of these activities.

### **Review and Results of Operations**

The functional and presentation currency of Petro Matad Limited is United States Dollars (\$).

The net loss after tax for the Group for the 12 months ended 31 December 2023 was \$5.93 million (31 December 2022: Loss \$2.95 million).

During the year the Group focused on exploration and exploitation activities on its Production Sharing Contracts (PSCs) with the Mineral Resources and Petroleum Authority of Mongolia (MRPAM) on Blocks V and XX in Mongolia; and investment in renewable energy projects through its investment in Sun Steppe Power LLC.

### **Changes in State of Affairs**

On 10 February 2023, the Company concluded a placing by issuing 94,787,994 shares at a price of GBP0.025 per share arranged through its nominated adviser, broker and joint book runner for the purposes of the Placing, Shore Capital Stockbrokers.

On 10 February 2023, the Company concluded a placing by issuing 67,000,626 shares at a price of GBP0.025 per share arranged through its broker and joint book runner for the purposes of the Placing, Zeus Capital.

On 10 February 2023, the Company issued 33,333,332 shares through direct subscriptions at a price of GBP0.025 per share.

On 10 February 2023, the Company issued 20,000,000 shares to shareholders at a price of GBP0.025 per share through a retail offering on the Bookbuild platform.

On 13 April 2023, the Company formed Sun Steppe Power LLC, incorporated in Mongolia, which is a 50% owned subsidiary of Petro Matad LLC and 50% owned by Sunsteppe Energy LLC.

On 15 May 2023, Petro Matad Energy Limited a wholly owned subsidiary of the Company was incorporated in Isle of Man.

On 29 May 2023, pursuant to the Group's Long Term Equity Incentive Plan ("Plan"), 12,147,000 Options over shares were granted to employees and consultants with an exercise price per share of GBP0.048, exercisable in three parts as follows:

- 33% after 29 May 2024;
- 33% after 29 May 2025;
- 34% after 29 May 2026.

### **Significant Events after Reporting Date**

On 20 February 2024, the Company transferred 50% of Petro Matad Singapore Pte. Ltd to Sunsteppe Energy LLC. Petro Matad Singapore Pte. Ltd was also renamed as Sunsteppe Renewable Energy Pte. Ltd. The Company is currently in process of transferring Sun Steppe Power LLC to be a wholly owned subsidiary of Sunsteppe Renewable Energy Pte. Ltd.

The Company has had its application for land access for 2024 operations approved by the Matad District Citizen Representative Hural. A land use agreement enabling access to land for 2024 planned operations was executed.

### **Dividends**

No dividends have been paid or are proposed in respect of the year 2023 (2022: Nil).

### **Future Developments**

The Group's strategy is focused on oil exploration and the development of discoveries in Mongolia and pursuing renewable energy projects through its joint venture in Sunsteppe. The Group will continue to pursue development of discoveries, exploration projects within high-graded exploration areas and renewable energy projects in Mongolia.

# Indemnification of Officers and Auditors

The Group has not, during or since the financial year end, indemnified or agreed to indemnify an officer or auditor of the Group against a liability incurred as such by an officer or auditor.

### **Environmental Regulation**

The Group is required to carry out its activities in accordance with the petroleum laws and regulations in the areas in which it undertakes its exploration and exploitation activities as well as relevant energy laws and regulations in its pursuit of renewable energy projects. The Group is not aware of any matter which requires disclosure with respect to any significant environmental regulation in respect of its operating activities.

### **Auditors**

Hall Chadwick (WA) Pty Ltd, being eligible, has indicated its willingness to continue in office.

### Rounding

The amounts contained in the annual financial report have been rounded to the nearest \$1,000 (where rounding is applicable).

Signed in accordance with a resolution of the Directors.

Mike Buck Director

Date: 19 June 2024



# Directors' Statement

### **SUMMARY**

During 2023 the Company continued with its procurement and planning activities for the development of the Heron discovery in Block XX in eastern Mongolia. Unfortunately, the land access issue remained unresolved during the year which continued to prevent the completion of the Heron-1 well into a production well, installation of the surface infrastructure and first oil. With Petro Matad's land access applications being blocked by refusal at District (Soum) and Provincial (Aimag) levels, the Company sought State Special Purpose certification of Block XX from the Mongolian cabinet to give the Company full rights to access the entirety of the Block XX Exploitation Area for the duration of the Exploitation Licence. This certification process had not been used before for an oil project and this contributed to the bureaucracy moving slowly. However, through continuous lobbying and effort from the Company, Cabinet approval of State Special Purpose designation was secured in July 2023. Whilst this was a major achievement, unfortunately, under legislation introduced in 2017, several further steps were required to be executed by central and provincial authorities and the process continued to be obstructed by the Dornod Province Governor due to a government created partial overlap of the Block XX Special Purpose Area with an Aimag declared protected area. Recognising the difficulties that the regulations were presenting, in parallel,

the Company pursued District level land approvals of the three areas within the Exploitation Licence area where its initial development operations are planned. 2023 ended without the Company securing land access but this was remedied at the end of May 2024 when the Company secured District level approvals. The land permits for these areas are valid for 5 years and allow work to go ahead whilst the State Special Purpose Certification process is completed. Discussions with PetroChina Daqing Tamsag (PetroChina), the operator of the producing fields adjacent to Block XX, continued through 2023 covering production operations support, access to oil processing and export facilities for the initial phase of the Heron development.

On the Company's central Mongolian exploration acreage, Block V, the Velociraptor-1 wildcat exploration well was drilled during the second quarter of 2023 but did not encounter any hydrocarbons and was plugged and abandoned. Major Drilling drilled the well to the planned total depth of 1500m and the operation was completed on budget without any environmental or safety incidents occurring. The lack of hydrocarbon indications was disappointing but some very thick and good quality sandstone reservoirs were encountered as predicted by the pre-drill geological model. Good quality source rocks were also penetrated and the well provides



important data for future exploration efforts in the region where exploration activity has been very limited to date. The well cost was less than \$2 million which is an exceptionally low cost operation considering in particular the remoteness of the location. This operation proved that very low cost exploration drilling can be executed in Mongolia when targets are at depths shallower than 2000m. The Production Sharing Contract (PSC) for Block V is due to expire at the end of July 2024 and the Company's efforts are now focused on completing environmental restoration and compiling all necessary documents for the acreage to be handed back to the State.

The Company submitted applications for two blocks offered in Mongolia's Exploration Licensing round and was selected as the preferred contractor for both areas. The government's approval process for the award of new exploration licences continued through the year.

A Renewable Energy joint venture partnership was set up by Petro Matad and an experienced Mongolian renewables developer, Wolfson LLC, in early 2023. Sunsteppe Renewable Energy (SRE) was very active through the year and has identified several attractive opportunities in battery storage and green energy generation. Two projects were high-graded and SRE secured exclusivity. The permitting and detailed design of both projects is progressing with pace with the potential for revenue generation in 2025. Numerous other initiatives are being generated by the renewables team.

# BLOCK XX EXPLOITATION AREA - LAND ACCESS

The land access dispute that prevented the Company's access to the Heron development location continued throughout 2023. This ongoing situation came about due to conflicts in the Mongolian Land Law and local disquiet in Dornod Aimag in which Block XX is located. This Aimag is home to 95% of Mongolia's current oil production and the local communities in the area feel that they have suffered all the impacts of oil exploitation activities since these started up in the late 1990s with little or no benefit to the local community.

The Mongolian government's process to certify Petro Matad's Block XX Exploitation Licence area as Special Purpose land progressed very slowly. During the first guarter of 2023, the relevant ministries prepared the relevant documentation to present to Cabinet to secure approval to certify the Block XX Exploitation Area as a State Special Purpose Area. At the Cabinet meeting on 5 July, the certification of the Block XX Exploitation Area, including the Heron oil discovery, as a State Special Purpose Area was approved and Cabinet instructed officials to conclude the follow up formalities required under the 2017 Regulations on the management of special purpose areas. The Central Land Agency completed registration of the area and issued and signed the key Tripartite Agreement as did the Ministry of Mining and Heavy Industry (MMHI) leaving only the Governor of Dornod Aimag to sign. However, the Governor of Dornod Aimag insisted that compensation payments to the 10 herder families impacted by the certification of the area had to be completed before he would sign. Following a series of meetings, all the herders agreed to be compensated. Under the legislation, compensation payments should be made from the State budget but recognizing that this could be a very slow process, industry regulator the Mineral Resources and Petroleum Authority of Mongolia (MRPAM) and the Company investigated ways to expedite these

While the above issue was being addressed, the Company with the support of MRPAM, discussed with local authorities the potential to secure Soum level land usage permits for three areas within the Exploitation Licence where 2024 operational activities were planned. Whilst the land access issue remained unresolved at year end 2023, the Matad Soum Citizens' Representatives Committee approved the Company's land access request in early 2024. The Soum Governor issued his decree and executed land use agreements valid for 5 years in May 2024. As part of the local level approval, with the support of the Land Agency and MRPAM, Petro Matad paid compensation to the herders whose registered pastures will be impacted by the Block XX Exploitation Area.

### **2023 REVIEW**

### HSSE

The Health, Safety, Security, and Environmental Management System (HSSE MS) of the Company is designed to adhere to best practices set by the International Association of Oil and Gas Producers (IOGP)

According to Mongolian national and international best practices, all reported HSSE incidents are thoroughly investigated, documented, and classified in accordance with IOGP guidelines. Moreover, the lessons learned from these incidents are openly shared through the management review process. We are pleased to report that Petro Matad, together with its sub-contractors, adhered to all Mongolian laws and national standards throughout the 2023 operations. Importantly, there were no environmental incidents, lost time incidents, or recordable incidents during the year.

The Company is fully committed to environmental protection and consistently strives to implement all necessary measures to fully comply with national and international best practices, with ISO 14001 serving as the benchmark.

The technical and biological restoration of the Velociraptor-1 wildcat exploration wellsite including the drilling mud sump was carried out by a specialized restoration contractor. The provincial handover committee conducted a formal inspection of the wellsite and signed off that the work had been completed in full compliance with the relevant regulations. Before starting construction of our Velociraptor-1 well lease in Block V in 2023, we had relocated and replanted 44 Zag trees in the lease area to another location to ensure their survival. We also worked with local authorities to plant over 670 Zag seedlings on the lease area during the biological restoration with the hope that the area will eventually develop into a Zag forest.

With the necessary approvals, the Company was also able to complete the restoration of the Heron-1 drilling location in preparation for the mobilization of well completion equipment and the installation of the beam pump, tanks and generator.

### **Social Impact**

In 2023, Petro Matad successfully implemented projects in Block V within the framework of corporate social responsibility, based upon requests from the local communities in the Guchin-Us and Baruunbayan-Ulaan Soums. The exploration well location and the well supplying the operation with water were located in these districts. Projects such as furnishings for a secondary school, water wells for herders, provision of traditional gers for use in ceremonies and other events, greenhouses, and livestock restocking for low income families were successfully implemented and highly appreciated by local communities. Following the Velociraptor-1 well operations, the Company received letters of gratitude from Guchin-Us and Baruunbayan-Ulaan Soums for the successful implementation of local projects and the safe and environmental friendly completion of operations.

In December 2023, the Company hosted the Matad District Citizens' Representatives Committee on a visit to the South Gobi where mining and other development projects are providing tangible benefits to the local communities in which they operate. The trip was very successful and at a meeting to conclude the trip in Petro Matad's Ulaanbaatar headquarters the Committee thanked the Company, declared their support for the Company's development activities in Matad and agreed the terms of the Cooperation Agreement which governs community aid expenditure during oil exploitation activities.

### **Operations**

Block XX: The Company continues to ensure that operational contracts and environment permits are in place to get the Heron-1 well onstream. Beam pump unit and related equipment, downhole completion and power generation equipment and power control systems are ready to be mobilised from storage and installed at Heron-1. Production tanks, sourced from PetroChina, will be relocated to the production site where installation fabrication and electrical work will commence once the well is completed. The Company and MRPAM have continued engagement with PetroChina, the operator of the Block XIX exploitation area and facilities located immediately north of Block XX, for co-operation with production operations and contracts to process crude oil at

PETRO MATA LINEAR PROPERTY 17



their facilities, crude export and sales at least during the initial phase of the Heron development. All crude oil will be supplied to the Mongol Refinery via pipeline, once the refinery is commissioned. Whilst these facilities continue to be constructed, trucking of Mongolia's oil production to China for refining will continue. The construction of the refinery and pipelines progressed in 2023.

The Company was in discussion with DQE Drilling (DQE), the main provider of drilling services in Mongolia for a multi-well development drilling and completion programme and signed a Memorandum of Understanding (MOU) in 2023. The terms included some deferral of costs to allow a portion of the drilling expenditure to be settled from future production revenue. However, MRPAM insisted that current regulations do not cater for multiyear contracting and accordingly the Company has concluded a Tender inviting all potential contractors to bid on drilling on Block XX. DQE was the lowest bidder and has been chosen to do the work. Final contract negotiations are underway and the Company will seek to incorporate the terms of the previous MOU within the framework of the current regulations.

Block V: The Velociraptor-1 wildcat exploration well located in the Taats Basin of Block V located in central Mongolia was drilled in June/July 2023 and reached a total depth (TD) of 1500m as planned, having encountered more than 350 metres of good quality reservoir sections. Unfortunately, the evaluation of cuttings and wireline logs did not identify any hydrocarbons and the well was plugged and abandoned. The well encountered geological markers close to prognosis at all levels. The primary objective Late Jurassic/Early Cretaceous Undur Formation was encountered at 1170m and had good quality reservoir sands interbedded with shales over a c.200m interval. In the secondary objective Early Cretaceous Shinehudag Formation, three thick sand units were drilled with average porosity of around 18%. The well was drilled by Major Drilling and operations were carried out on time and within budget with the full support and cooperation of the local community. Post-well studies concluded that excellent source rocks were encountered in the well, similar to those encountered in the nearby Snow Leopard-1 well drilled in 2018. The wells proved the presence of both excellent quality source rocks and good quality reservoir units in the Taats Basin and provide excellent data points for the evaluation of similar basins in this part of the country.

The Block V PSC is due to expire at the end of July 2024 and the Company's efforts will now focus on completing and obtaining all required permits and agreements from local authorities and MRPAM for the acreage to be handed back to the State without issue. The Company has fulfilled all of its obligations under the PSC.

### 2023 Exploration Licencing Round

The Company submitted applications for two blocks offered in the MRPAM promoted Exploration Licensing round. Working Groups, comprising experts from MRPAM and MMHI were established and the Company successfully completed negotiations on the terms of the PSC and work programmes for each block. The Company has focused on blocks in Mongolia that contain extensions of basins proven productive for oil across the international border in China. The government's approval process for the award of new exploration licences continued through 2023 and MRPAM expects awards once the new government is formed after the mid-2024 parliamentary elections.

# Renewable Energy Opportunities in Mongolia

The Company's renewable energy vehicle, Sunsteppe Renewable Energy (SRE), made very good progress in 2023. In consultation with the Ministry of Energy, the need for a 50MW/150MWh battery energy storage facility in central Mongolia was defined. SRE's team completed the required feasibility studies and the grid connection study for the project was approved by the National Dispatching Centre. All required documentation was submitted to and accepted by the Technology Committee of the Ministry of Energy which subsequently approved the project. The application for the License to construct is now being prepared. SRE expects that this project can be brought onstream and be generating revenue in 2025.

A second project involving a utility scale wind farm to supply renewable energy to generate green hydrogen for use at the major Oyu Tolgoi mine operation in the South Gobi is also progressing with a forecast timescale similar to SRE's battery storage project. The project is designed to demonstrate the viability of green hydrogen as a fuel for use in the mining industry in Mongolia and SRE is very excited to be involved. This initiative has the strong support of the Mongolian Government and a memorandum of understanding has been signed with the Ministry of Energy. A Japanese government grant has also been secured to support the project with another grant to be applied for later in 2024.

SRE and Petro Matad will determine, as these two projects proceed towards construction ready status, how best to fund them. Debt funding for similar projects is already established in Mongolia, leaving open the possibility that SRE can aspire to stay involved in the construction phase and establish itself as a key renewable power producer in the country. The potential for renewable energy in Mongolia is huge with solar and wind power set to make up an increasing part of the country's energy mix in the coming decades. This has been embraced by lawmakers, with Mongolia ratifying international conventions including the Paris Agreement. SRE has made good progress so far and has identified several other projects for consideration.

### **Community Relations**

The Company takes its responsibilities in community engagement and community relations very seriously. In advance of any work programme activity being undertaken, the Company ensures that it obtains the necessary approvals from MRPAM and all other relevant authorities. Company staff participate in joint meetings with the regulator and the local communities to present and discuss planned activities. In addition to meeting local government officials, the socialisation programmes will typically include town hall meetings where questions from local residents are answered. Company representatives will also meet with nomadic herders who may be in proximity to planned operations to ensure all parties are listened to. Representatives from the Relations team are stationed at site during all operational activities.

A focused programme of community projects is undertaken in areas where operations are conducted, and this is done in cooperation with local government. The Company views engagement with local communities as key to conducting safe and successful operations that will in turn benefit the local area.

### CONCLUSION

Throughout 2023 the Company vigorously pursued solutions to the Block XX land access issue working closely with MRPAM, MMHI and local communities. The securing of local land approvals in 2024 will now enable the Company to carry out its intended work programme for the year. Preparations to complete Heron-1 and achieve first oil are well advanced. The Velociraptor-1 well operations were completed within budget, without any HSSE incident and with excellent co-operation with the local community which is a significant achievement for the Company's Mongolian staff especially considering the remoteness of the location. The low cost operation demonstrates that extremely cost effective exploration can be conducted in Mongolia. The Block V PSC expires end of July 2024 and the acreage will be handed back to the State. The Company is optimistic that its successful applications for two new areas will see the blocks awarded in late 2024 or early 2025. The progress made in the renewable energy sector is very encouraging and could provide a significant growth opportunity for the Company.

### **ACKNOWLEDGEMENTS**

The Company is very appreciative of the support and collaboration shown by MRPAM and MMHI through the long struggle to secure land access. Petro Matad is confident that the Special Purpose certification of Block XX will finally be resolved and is very happy to have secured local land access approvals to allow work to continue in parallel.

The Directors would like to reiterate their appreciation to the staff of Petro Matad who have continued to work with enthusiasm, diligence, and dedication. Shareholders continued support is also highly appreciated. The Board looks forward to an exciting operational period in 2024.

**Board of Directors** 

# ТУЗ-ийн гишүүдийн МЭДЭГДЭЛ /албан бус орчуулга/

### ТОВЧ АГУУЛГА

2023 онд тус Компани нь Дорнод Монголд байрлах Матад XX талбай дахь "Цэн тогоруу" ордын хөгжүүлэлтэд шаардлагатай худалдан авалт, төлөвлөлтийн үйл ажиллагааг үргэлжлүүлэв. Харамсалтай нь энэ хугацаанд газрын асуудал шийдэгдээгүй хэвээр байсан нь "Цэн тогоруу-1" цооногийг ашиглалтын цооног болгон гүйцээлт хийх, гадаргуу дээрх дэд бүтцийг суурилуулах, анхны газрын тос гаргах зэрэг үйл ажиллагаанд саад болсон юм. Сум болон аймгийн түвшинд "Петро Матад"-ын газар ашиглах хүсэлтийг хүлээн аваагүй тул компани Матад XX талбайн ашиглалтын тусгай зөвшөөрлийн хугацаанд бүхэлд нь ашиглах, үйл ажиллагааг саадгүй явуулах бүрэн эрхийг олж авахын тулд Монгол Улсын Засгийн газраас Матад XX талбайг улсын тусгай хэрэгцээнд авахыг хүссэн. Газрыг улсын тусгай хэрэгцээнд авч, бүртгүүлэх асуудлыг газрын тосны аливаа төсөлд өмнө нь хэрэгжүүлж байгаагүй нь энэ ажил удаашрахад нөлөөлөх хүчин зүйл болсон. Гэсэн хэдий ч компани тасралтгүй хүчин чармайлт гарган хөөцөлдсөний үр дүнд 2023 оны 7-р сард уг газрыг улсын тусгай хэрэгцээнд авах асуудлыг Засгийн газрын хуралдаанаар хэлэлцэн шийдвэрлүүлсэн. Энэ нь томоохон амжилт байсан боловч харамсалтай нь 2017 онд батлагдсан журмын дагуу Засгийн газар болон орон нутгийн засаг захиргааны зүгээс үлдсэн хэд хэдэн алхмыг хийх шаардлагатай болсон. Матад XX талбайн улсын тусгай хэрэгцээний газар нь аймгийн буюу орон нутгийн тусгай хэрэгцээний газартай хэсэгчлэн давхцсан тул Дорнод аймгийн Засаг дарга уг алхмуудыг шийдвэрлэхгүй, саад учруулсан хэвээр байсан. Энэхүү хууль, эрх зүйн орчноос үүдэлтэй тулгарсан хүндрэл бэрхшээлийг компани хүлээн зөвшөөрч, ашиглалтын тусгай зөвшөөрлийн бүсэд хамаарах тодорхой гурван талбайд үйл ажиллагаагаа явуулахаар сумын

хэмжээнд газар ашиглах зөвшөөрөл авах ажлыг мөн давхар хөөцөлдөж эхэлсэн. 2023 онд Компани газрын зөвшөөрлийг бүрэн олж авалгүй өнгөрсөн ч 2024 оны 5 дугаар сарын сүүлчээр орон нутгийн түвшинд зохих зөвшөөрлүүдийг авснаар энэ асуудлыг бүрэн шийдвэрлэсэн юм. Эдгээр газруудын зөвшөөрөл нь 5 жилийн хугацаанд хүчинтэй бөгөөд талбайг улсын тусгай хэрэгцээнд авах ажил бүрэн албажих хүртэл ажлыг саадгүй үргэлжлүүлэх боломжийг олгож байгаа юм. Матад XX талбайн зэргэлдээх талбайд олборлолт явуулж буй "Петрочайна Дачин Тамсаг" (Петрочайна) компанитай "Цэн Тогоруу" ордын бүтээн байгуулалтын эхний үе шатанд олборлолтын үйл ажиллагааг дэмжих, газрын тос цэвэршүүлэх болон экспортын байгууламжуудыг ашиглах асуудлаар хамтран ажиллах талаар яриа, хэлэлцээрүүд 2023 оны туршид ургэлжлэн хийсэн

Монгол Улсын төв бүсэд тус Компанийн эзэмшиж буй хайгуулын Онги V талбайд 2023 оны 2-р улиралд "Велосираптор-1" хайгуулын цооногийг өрөмдсөн боловч нүүрсустөрөгч илрээгүй тул цооногийг битүүмжлэн хаасан. "Мэйжор Дриллинг" компани цооногийг төлөвлөсөн нийт 1500 м хүртэл гүн өрөмдсөн бөгөөд үйл ажиллагааг байгаль орчин, аюулгүй ажиллагааны ямар нэгэн осол авааргүйгээр төсөвт өртөгт багтаан гүйцэтгэсэн билээ. Нүүрсустөрөгчийн илэрц тогтоогдоогүй нь таагүй үр дүн байсан хэдий ч өрөмдлөгийн өмнөх геологийн загварчлалаар урьдчилан таамаглаж байсанчлан маш зузаан, сайн чанарын элсэн чулуун резервуарууд байгааг тогтоосон. Сайн чанарын үүсчгэгч чулуулгууд мөн нэвтэрсэн бөгөөд өнөөг хүртэл хайгуулын үйл ажиллагаа маш хязгаарлагдмал байсан бүс нутагт цаашид хийх хайгуулын ажилд чухал мэдээллийг олж авсан юм. Цооногийн өртөг

нь 2 сая доллараас бага байсан нь ялангуяа байршлын алслагдсан байдлыг харгалзан үзэхэд онцгой хямд өртөгтэй хайгуулын ажил болсон юм. Энэхүү үйл ажиллагаа нь Монгол Улсад зорилтот гүн 2000м-ээс доош байгаа тохиолдолд маш бага өртгөөр хайгуулын өрөмдлөг хийж болохыг нотолсон. Онги V талбайн Бүтээгдэхүүн хуваах гэрээ (БХГ) 2024 оны 7-р сарын сүүлчээр дуусгавар болох бөгөөд одоогоор компанийн үйл ажиллагаа байгаль орчны нөхөн сэргээлтийн ажлыг гүйцэтгэж, талбайг улсад буцааж өгөхөд шаардлагатай бүх бичиг баримтыг бүрдүүлэхэд чиглэж байна.

Тус компани нь Монгол Улсын хайгуулын тусгай зөвшөөрөл олгох нээлттэй тендерт хоёр талбайд хүсэлтээ хүргүүлсэн бөгөөд тус бүрт нь боломжит гэрээлэгчээр шалгараад байна. Засгийн газраас шинээр хайгуулын тусгай зөвшөөрөл олгох үйл явц тухайн жилийн турш үргэлжлэн явагдсан.

2023 оны эхээр "Петро Матад" компани Монгол Улсын сэргээгдэх эрчим хүчний туршлагатай компани болох "Вольфсон" ХХК-тай сэргээгдэх эрчим хүчний хамтарсан түншлэлийг байгуулсан. Sunsteppe Renewable Energy (SRE) нь жилийн турш маш идэвхтэй ажиллаж, цэнэг хураагуур болон ногоон эрчим хүчний хэд хэдэн сонирхолтой төслүүдийг тодорхойлж судалсан. Эдгээрээс хоёр төсөл нь өндөр үнэлгээтэй байсан бөгөөд SRE нь тус бүрт нь төсөл хэрэгжүүлэх онцгой эрхийг авсан. 2025 онд орлого олох төсөөлөлтэйгөөр хоёр төслийн зөвшөөрлийг авах, нарийвчилсан зураг төсөл боловсруулах ажил ахицтай урагшилж байна. Сэргээгдэх эрчим хүчний баг бусад олон ажлыг санаачлан ажиллаж байна.

### ГАЗРЫН ТОСНЫ АШИГЛАЛТЫН "МАТАД XX" ТАЛБАЙ-ГАЗРЫН ЗӨВШӨӨРӨЛ

Компани "Цэн тогоруу" ордыг ашиглахад саад учруулж байсан газрын зөвшөөрлийн асуудал 2023 оны туршид үргэлжилсэн билээ. Уг асуудал нь Монгол Улсын Газрын тухай хуулийн зохицуулалт дахь эрх зүйн зөрчил, Матад XX

талбай байрладаг Дорнод аймгийн орон нутгийн иргэдийн эсэргүүцэл, бухимдлаас үүдэлтэй. Тус аймаг нь Монгол Улсын өнөөгийн газрын тосны олборлолтын 95 хувийг дангаараа бүрдүүлдэг бөгөөд тэнд 1990-ээд оны сүүлчээс газрын тосны олборлолтын үйл ажиллагаа эхэлсэн хэдий ч түүнээс хойш орон нутгийн хөгжил болоод иргэдийн амьдралд тодорхой ач тус үзүүлээгүйгээс гадна олон сөрөг нөлөөг дагуулсан хэмээн тус нутгийн ард иргэд үздэг.

Монгол Улсын Засгийн газраас "Петро Матад" компанийн ашиглалтын XX талбайг улсын тусгай хэрэгцээнд авах ажил маш удаан үргэлжилсэн. 2023 оны эхний улиралд газрын тосны ашиглалтын XX талбайг улсын тусгай хэрэгцээнд авахаар холбогдох яамдаас шаардлагатай бичиг баримтыг бүрдүүлж, Засгийн газрын хуралдаанаар хэлэлцүүлэх бэлтгэл ажлууд явагдсан. Засгийн газрын 2023 оны 7 дугаар сарын 05-ны өдрийн хуралдаанаар газрын тосны нээлт хийсэн "Цэн тогоруу" ордыг багтаасан XX талбайг улсын тусгай хэрэгцээнд авахаар шийдвэрлэж, 2017 онд батлагдсан "Газрыг улсын тусгай хэрэгцээнд авах, гаргах, түүний хэмжээ, заагийг тогтоох, ашиглах журам"-ын дагуу шаардлагатай бусад бүртгэлийн ажлыг гүйцэтгэхийг Засгийн газрын холбогдох эрх бүхий албан тушаалтнуудад даалгасан. Газар зохион байгуулалт, геодези, зураг зүйн ерөнхий газар /ГЗБГЗЗЕГ/ уг талбайн бүртгэлийг хийж, улсын тусгай хэрэгцээний газрыг ашиглах тухай гурвалсан гэрээг Уул уурхай, хүнд үйлдвэрийн яам (УУХҮЯ)-ны хамтаар баталж, гарын үсэг зуран Дорнод аймгийн Засаг даргад илгээсэн. Гэвч Дорнод аймгийн Засаг дарга талбайг улсын тусгай хэрэгцээнд авснаар нөлөөлөлд өртөгдөх 10 малчин өрхөд нөхөх олговор олгох шаардлагыг тавьсан юм. Эдгээр малчидтай хэд хэдэн уулзалт хийсний эцэст тэдгээр малчин өрхүүд бүгд нөхөх олговор авахаар тохиролцсон. Хууль тогтоомжийн дагуу нөхөх олговорт шаардагдах хөрөнгийг улсын төсвөөс олгохоор журамласан хэдий ч энэ нь удаж шийдэгдэх асуудал гэдгийг салбарын зохицуулагч Ашигт малтмал, газрын тосны газар (АМГТГ) болон компани харгалзан үзээд төлбөрийг түргэтгэх арга замыг эрэлхийлсэн.

PETRO MATERIAL SEPORT 7073



Дээрх асуудлыг шийдвэрлэх явцад тус Компани АМГТГ-ын дэмжлэгтэйгээр Ашиглалтын тусгай зөвшөөрлийн хүрээнд 2024 онд ашиглахаар төлөвлөж буй 3 талбайд сумын хэмжээнд газар ашиглах зөвшөөрөл авах талаар орон нутгийн удирдлагуудтай ярилцлаа.

2023 оны эцэс гэхэд газар ашиглах зөвшөөрлийн асуудал шийдэгдээгүй байсан хэдий ч 2024 оны эхээр Матад сумын ИТХ-аас тус Компанийн газар ашиглах хүсэлтийг хэлэлцэн шийдвэрлэж, 2024 оны 5 дугаар сард сумын Засаг дарга захирамж гаргаж, газар ашиглах гэрээг 5 жилийн хугацаатай байгуулсан юм. Орон нутгийн удирдлагатай тохирсны дагуу ГЗБГЗЗЕГ, АМГТГын дэмжлэгтэйгээр "Петро Матад" компани ХХ талбайн ашиглалтын бүсэд бүртгэлтэй, нөлөөлөлд өртөх малчдад нөхөх олговор олгосон болно.

### 2023 ОНЫ ТОЙМ

# Хөдөлмөрийн аюулгүй байдал, эрүүл ахуй, байгаль орчин

Компанийн Хөдөлмөрийн аюулгүй байдал, эрүүл ахуй, байгаль орчин (ХАБЭАБО)-ны удирдлагын систем нь Олон улсын газрын тос, байгалийн хий үйлдвэрлэгчдийн холбоо (IOGP)-ны шилдэг туршлага, удирдамжид нийцүүлэн боловсруулагдсан.

Үндэсний болон олон улсын стандартуудын дагуу ХАБЭА-н мэдээлэгдсэн бүх тохиолдлыг IOGP удирдамжийн дагуу бүрэн судлан бүртгэж, ангилдаг бөгөөд тухайн тохиолдлоос үүдсэн сургамжийг удирдлагын хяналтын явцад нээлттэй танилцуулдаг.

"Петро Матад" ХХК нь туслан гүйцэтгэгч компаниудынхаа хамт бүхий л үйл ажиллагаандаа Монгол Улсын хууль, журам, дүрэм, стандартуудыг мөрдөж ажилласан бөгөөд 2023 онд байгаль орчны зөрчил, хөдөлмөрийн чадвар алдсан болон аливаа бүртгэгдсэн осол гараагүйг мэдэгдэхэд таатай байна.

Тус Компани нь байгаль орчныг хамгаалахын төлөө тууштай ажилладаг бөгөөд ISO 14001

стандартыг жишиг болгон Монгол Улсын болон олон улсын стандартуудын дагуу зохих бүх арга хэмжээг авч хэрэгжүүлж байна.

"Велосираптор-1" хайгуулын цооногийн техникийн болон биологийн нөхөн сэргээлт, түүний дотор өрөмдлөгийн шаврын нүхийг сэргээн засварлах ажлыг эрх бүхий байгаль орчны мэргэжлийн байгууллагаар гүйцэтгүүлэв Талбай хүлээн авах аймгийн комисс цооногийн талбайд албан ёсны хяналт шалгалт хийж, холбогдох хууль, журмын дагуу ажлыг бүрэн гүйцэтгэсэн талаар баталгаажуулан гарын үсэг зурж, талбайг хүлээлцсэн. Бид 2023 онд V талбай дахь "Велосираптор-1" цооногийн барилгын ажлыг эхлүүлэхийн өмнө 44 ширхэг заг модыг нүүлгэн шилжүүлэн тарьсан. Мөн орон нутгийн удирдлагуудтай хамтран биологийн нөхөн сэргээлтийн хүрээнд уг талбайг ойжуулах зорилгоор 670 гаруй загийн суулгац тарьсан.

Шаардлагатай зөвшөөрлийн дагуу тус Компани цооног гүйцээлтийн тоног төхөөрөмжийг талбайд тээвэрлэж аваачих, дам нуруут шахуурга, цуглуулах савнууд, цахилгаан үүсгүүрийг суурилуулах бэлтгэл ажлын хүрээнд "Цэн Тогоруу-1" өрөмдлөгийн талбайн нөхөн сэргээлтийг мөн хийж гүйцэтгээд байна.

### Нийгмийн нөлөөлөл

2023 онд "Петро Матад" компани нь нийгмийн хариуцлагын хүрээнд Өвөрхангай аймгийн Гучин-Ус, Баруунбаян-Улаан сумдын нутгийн иргэдийн хүсэлтийг үндэслэн V талбайд олон төслийг амжилттай хэрэгжүүлээд байна. Эдгээр сумдад хайгуулын цооног болон хайгуулын үйл ажиллагааг усаар хангадаг худаг байрладаг Ерөнхий боловсролын сургууль тохижуулах, малчны худаг гаргах, ёслолын болон бусад арга хэмжээнд ашиглах гэр, ногооны хүлэмж нийлүүлэх, амьжиргааны түвшин доогуур өрхүүдийг малжуулах зэрэг төслүүдийг амжилттай хэрэгжүүлж, орон нутгийн иргэдийн талархлыг хүлээсэн. "Велосираптор-1" цооногийн өрөмдлөгийн ажил дууссаны дараа тус Компани орон нутгийн төслүүдийг амжилттай хэрэгжүүлж, аюулгүй, байгаль орчинд ээлтэй үйл ажиллагаа явуулсныг Гучин-Ус, Баруунбаян-Улаан сумдаас сайшааж, талархлын бичиг ирүүлсэн.

2023 оны 12-р сард тус Компани Матад сумын ИТХ-ын төлөөлөгчдийг уул уурхайн болон бүтээн байгуулалтын төслүүд хэрэгжиж, орон нутагт бодит үр өгөөжөө өгч буй Өмнөговь аймагт зочлуулан туршлага судлах, танилцуулах аяллыг зохион байгууллаа. Тус үйл ажиллагаа маш амжилттай болж, "Петро Матад" компанийн Улаанбаатар хот дахь төв оффист болсон уулзалтын үеэр ИТХ-ын төлөөлөгчид компанид талархал илэрхийлэн, Матад сум дахь тус Компанийн үйл ажиллагааг дэмжин ажиллахаа илэрхийлж, газрын тосны ашиглалтын үйл ажиллагааны явцад орон нутгийн хөгжилд дэмжлэг үзүүлэх асуудлыг зохицуулсан Хамтын ажиллагааны гэрээний нөхцөлүүдийг хамтран тохиролцов.

### Үйл ажиллагаа

"Матад XX" талбай: Компани нь "Цэн Тогоруу-1" цооногийг ашиглалтанд оруулахад шаардлагатай үйл ажиллагааны гэрээнүүдийг байгуулах, байгаль орчинтой холбоотой зөвшөөрлүүдийг авах ажлыг гүйцэтгэж байна. Дам нуруут шахуурга болон түүнд холбогдох тоног төхөөрөмжүүд, цооногийн гүйцээлт болон цахилгаан үүсгүүрийн тоног төхөөрөмжүүд, цахилгааны удирдлагын системийг агуулахаас тээвэрлэн "Цэн Тогоруу-1" цооногийн дэргэд суурилуулахад бэлэн болсон. "Петрочайна"-аас нийлүүлсэн тосны савнуудыг цооногийн гүйцээлт дууссаны дараа угсралтын болон цахилгааны ажил эхлэх олборлолтын талбай руу тээвэрлэнэ. Компани болон АМГТГынхан Матад XX талбайн чанх хойно байрлах XIX ашиглалтын талбайн оператор компани болох Петрочайна компанитай "Цэн Тогоруу" ордын хөгжүүлэлтийн эхний үе шатанд хамтран ажиллах, тухайлбал тэдний үйлдвэрт түүхий тос боловсруулах, тос экспортлох, борлуулах гэрээг хамтран байгуулах талаар үргэлжлүүлэн яриа хэлэлцээр хийсэн. Газрын тос боловсруулах үйлдвэр ашиглалтад орсноор бүх түүхий тосыг хоолойгоор дамжуулан Монгол газрын тос боловсруулах үйлдвэрт нийлүүлнэ. Энэ бүтээн байгуулалтын ажил дуустал Монгол Улсаас олборлосон газрын тосыг БНХАУ руу тээвэрлэж, тэнд боловсруулах ажил үргэлжилнэ. Газрын тос боловсруулах үйлдвэр болон шугам хоолойн барилгын ажлууд 2023 онд үргэлжлэн явагдсан. Тус Компани нь олон цооногийн өрөмдлөг,

гүйцээлтийн ажлыг гүйцэтгэх зорилгоор Монгол Улсад өрөмдлөгийн үйлчилгээ үзүүлдэг томоохон компани болох DQE Drilling (DQE) компанитай 2023 онд хамтран ажиллах санамж бичигт гарын үсэг зурсан ба үүнд өрөмдлөгийн зардлын тодорхой хэсгийг ирээдүйн олборлолтын орлогоос төлөх боломжийг олгох зэрэг нөхцөл багтсан

Гэсэн хэдий ч АМГТГ-аас одоо мөрдөж буй хууль, журмын хүрээнд нь олон жилийн гэрээ байгуулах зохицуулалтгүй талаар мэдэгдсэн тул тус Компани боломжит бүх туслан гүйцэтгэгчдийн дунд XX талбайн өрөмдлөгийн тендерийг зарласан ба DQE компани хамгийн бага үнийн саналыг ирүүлж уг ажлыг гүйцэтгэхээр сонгогдсон. Гэрээг эцэслэн тохирч байгуулахаар хэлэлцээр үргэлжилж байгаа бөгөөд компани одоо мөрдөгдөж буй журмын хүрээнд өмнөх санамж бичгийн нөхцөлүүдийг тусгахаар зорьж байна.

"Онги V" талбай: Монгол Улсын төв бүсэд байрлах БХГ-т Онги V талбайд тогтоогдсон Таацын сав газарт "Велосираптор-1" хайгуулын цооногийг 2023 оны 6, 7-р саруудад өрөмдөж, төлөвлөсний дагуу нийт 1500м гүнд хүргэв. Өрөмдлөгийн үр дүнд 350 гаруй метр хүртэлх зузаантай, сайн чанарын резервуар тогтоогдсон юм. Харамсалтай нь каротажын болон шаврын бичиглэл дээр хийсэн үнэлгээгээр нүүрс-устөрөгч илрээгүй тул цооногийг битүүмжлэн хаасан. Өрөмдлөгөөр формацийн хил болон геологийн маркерууд нь бүх түвшинд өрөмдлөгийн өмнөх прогнозтой ойрхон нэвтэрсэн. Үндсэн зорилтот давхарга болох хожуу Юр/түрүү Цэрдийн Өндөр формацийг 1170 метрийн гүнд нэвтэрсэн бөгөөд 200 м орчим зузаантай сайн чанарын резервуар болох элснүүд нь занарын үеүдтэй үелсэн байв. Хоёрдогч зорилтот давхарга болох хожуу Цэрдийн Шинэхудаг формацид гурван зузаан элсний үеүд нэвтэрсэн бөгөөд дундаж сүвэрхэг чанар нь 18% орчим байв. Цооногийг "Мэйжор дриллинг" компани өрөмдсөн ба орон нутгийн иргэдийн бүрэн дэмжлэгтэйгээр үйл ажиллагааг төлөвлөсөн цаг хугацаа, төсөвт багтаан гүйцэтгэв. Цооногийн өрөмдлөгийн дараах судалгаагаар 2018 онд өрөмдсөн "Ирвэс-1" цооногт илэрсэнтэй адил маш сайн үүсгэгч чулуу уг цооногт илэрсэн гэж дүгнэсэн.

PETRO MATA DURING 23



Цооногууд нь Таацын бассейнд маш сайн чанарын үүсгэгч чулуу болон резервуарууд байгааг нотолсон бөгөөд Монгол орны энэ хэсэгт ижил төстэй сав газруудад үнэлгээ хийхэд маш хэрэгцээтэй өгөгдлүүдийг гаргаж өгсөн.

Онги V талбайн БХГ-ний хугацаа 2024 оны 7-р сарын сүүлчээр дуусах бөгөөд тухайн талбайг аливаа асуудалгүйгээр улсад буцааж хүлээлгэн өгөхөд шаардлагатай бүх зөвшөөрөл, гэрээг орон нутгийн удирдлагууд болон АМГТГ-аас авахад төвлөрөн ажиллаж байна. Компани нь БХГ-ний дагуу хүлээсэн бүх үүргээ бүрэн биелүүлсэн болно.

# 2023 оны хайгуулын тусгай зөвшөөрөл олгох сонгон шалгаруулалт

Тус Компани АМГТГ-аас зарласан хайгуулын тусгай зөвшөөрлийн сонгон шалгаруулалтаар санал болгож буй хоёр талбайд хүсэлтээ хүргүүлсэн. АМГТГ, УУХҮЯ-ны мэргэжилтнүүдээс бүрдсэн Ажлын хэсгүүд байгуулагдсан бөгөөд компанийн зүгээс БХГ-ний нөхцөл, ажлын хөтөлбөрүүдийн талаарх хэлэлцээрийг амжилттай хийж дуусгалаа. Компани БНХАУ-тай хилийн дагуух хэсэгт орших, газрын тос олборлох боломжтой нь батлагдсан сав газрын өргөтгөл талбайнуудад анхаарлаа хандуулсан. Засгийн газраас шинээр хайгуулын тусгай зөвшөөрөл олгох үйл явц 2023 он дуустал ургэлжилсэн бөгөөд 2024 оны дундуур УИХын сонгуулийн дараагаар шинэ Засгийн газар байгуулагдсаны дараа АМГТГ-аас гэрээ байгуулна гэж найдаж байна.

### Монгол Улс дахь сэргээгдэх эрчим хүчний боломжууд

Тус Компанийн сэргээгдэх эрчим хүчний хамтарсан компани болох Sunsteppe Renewable Energy (SRE) нь 2023 онд ихээхэн ахиц дэвшил гаргаж амжилттай ажиллалаа. Эрчим хүчний яамтай зөвшилцсөний үндсэн дээр Монгол Улсын төвийн бүсэд 50МВт/150МВт.цаг хүчин чадалтай батарей хуримтлуурын байгууламж байгуулах хэрэгцээг тодорхойлсон. SRE-ийн баг шаардлагатай ТЭЗҮ-ийг хийж гүйцэтгэсэн бөгөөд төслийн шугам сүлжээний холболтын судалгааг Диспетчерийн

үндэсний төвөөс батлав. Шаардлагатай бүх бичиг баримтыг Эрчим хүчний яамны технологийн зөвлөлд хүргүүлж, хүлээж авснаар төслийг батлав. Барилгын ажил гүйцэтгэх тусгай зөвшөөрөл хүссэн өргөдлийн материалыг одоо бэлтгэж байна. SRE энэ төслийг хэрэгжүүлж, 2025 оноос орлого олох боломжтой гэж үзэж байна.

Өмнөговь аймаг дахь Оюутолгой уурхайн үйл ажиллагааг ногоон устөрөгчийг гарган, сэргээгдэх эрчим хүчээр хангах зориулалттай салхин цахилгаан станцыг барьж байгуулах хоёр дахь төсөл нь мөн SRE-ийн батарей хуримтлуурын төсөлтэй адил, урьдчилан гаргасан хуваарийн дагуу ургэлжилж байна. Энэхүү төсөл нь ногоон устөрөгчийг Монгол Улсын уул уурхайн салбарт түлш болгон ашиглах боломжтой гэдгийг нотлон харуулах зорилготой бөгөөд SRE компани энэ ажилд оролцож буйдаа баяртай байгаа юм. Энэхүү санаачилгыг Монгол Улсын Засгийн газар бүрэн дэмжиж улмаар Эрчим хүчний яамтай хамтран ажиллах санамж бичиг байгуулсан. Япон улсын Засгийн газрын буцалтгүй тусламжаар уг төслийг санхүүжүүлэхээр батлагдсан бөгөөд мөн 2024 оны сүүлчээр дахин нэг санхүүжүүлэлт хуссэн өргөдлөө өгөхөөр төлөвлөөд байна.

SRE болон "Петро Матад" нь эдгээр хоёр төсөл бүтээн байгуулалтын шатанд шилжих үед тэдгээрийг хэрхэн санхүүжүүлэхийг нарийвчлан тодорхойлох юм. Монгол Улсад ижил төстэй төслүүд зээлийн санхүүжилтээр аль хэдийн хэрэгжиж байсан тул SRE нь бүтээн байгуулалтын уе шатанд ургэлжлэн оролцож, Монгол Улсад сэргээгдэх эрчим хүчний гол үйлдвэрлэгч болох бүрэн боломж бий. Ирэх жилүүдэд нар, салхины эрчим хүч тус улсын эрчим хүчний өсөн нэмэгдэж буй хэсгийг бүрдүүлэх төлөвтэй байгаа тул Монгол Улсад сэргээгдэх эрчим хүчний чиглэлийн боломж бололцоо асар их хэмээн үзэж байна. Үүнийг хууль тогтоогчид хүлээн зөвшөөрч, Монгол Улс Парисын хэлэлцээр зэрэг олон улсын конвенцид нэгдэн орсон юм. SRE өнөөг хүртэл үйл ажиллагаандаа томоохон ахиц дэвшил гаргасан ба бусад хэд хэдэн төслийг хэрэгжүүлэх талаар судалгаа хийж байна.

### Орон нутгийн харилцаа

Тус Компани нь орон нутгийн иргэдийн оролцоог хангах, орон нутагтай харилцах талаар хүлээсэн үүрэг, хариуцлагаа маш нухацтай авч үздэг. Аливаа төсөл, хөтөлбөрийг хэрэгжүүлэхийн өмнө Компани нь АМГТГ болон бусад холбогдох эрх бүхий байгууллагуудаас шаардлагатай зөвшөөрлүүдийг авдаг. Компанийн ажилтнууд холбогдох эрх бүхий байгууллагууд болон орон нутгийн иргэдтэй хамтарсан уулзалт хийж, төлөвлөсөн ажлуудаа танилцуулж, хэлэлцүүлдэг. Мөн орон нутгийн захиргааны албан тушаалтнуудтай уулзалт хийхээс гадна орон нутгийн иргэдийг цуглуулж, уулзалт зохион байгуулан тэдний сонирхсон асуултуудад хариулт өгдөг. Бүх талын саналыг сонсохын тулд Компанийн төлөөлөгчид үйл ажиллагаа явуулах газрын ойр орчимд амьдардаг малчидтай уулзалт хийдэг. Орон нутагтай харилцах хэлтсийн төлөөллийг бүхий л үйл ажиллагааны явцад төслийн талбайд ажиллуулдаг.

Үйл ажиллагаа явуулж буй тухайн орон нутагт чиглэсэн төсөл, хөтөлбөрүүдийг орон нутгийн захиргаатай хамтран хэрэгжүүлдэг. Тус Компани нь орон нутгийн иргэдийн оролцоог хангах нь үйл ажиллагаагаа аюулгүй, амжилттай хэрэгжүүлэхэд чухал ач холбогдолтой төдийгүй энэ нь эргээд тухайн орон нутагт үр өгөөжөө өгнө гэж үздэг.

### ДҮГНЭЛТ

2023 оны турш Компани АМГТГ, УУХҮЯ болон орон нутагтай нягт хамтран ажиллаж, "Матад XX" талбайн газрын зөвшөөрлийн асуудлыг шийдвэрлэх арга замыг эрэлхийлсэн. 2024 онд орон нутгийн эрх бүхий байгууллагаас газрын зөвшөөрлийг олгосноор тус Компани тухайн жилийн хугацаанд төлөвлөсөн ажлын төсөл, хөтөлбөрөө хэрэгжүүлэх боломжтой боллоо. "Цэн Тогоруу-1" цооногийг гүйцээх, анхны тос олборлох бэлтгэл ажил нэлээд ахицтай явж байна. Цооногийн байршлын алслагдмал байдлыг харгалзан үзээд "Велосираптор-1" цооногийн өрөмдлөгийг төсөвт багтаан ХАБЭАБО-ны осол зөрчилгүйгээр, орон нутагтай маш сайн хамтран

ажиллаж гүйцэтгэсэн нь тус Компанийн Монгол ажилтнуудын хувьд томоохон амжилт болсон билээ. Монгол Улсад хямд өртгөөр, маш үр дүнтэй хайгуул хийх боломжтойг тус үйл ажиллагаа нотлон харууллаа. Онги V талбайн хайгуулын тусгай зөвшөөрлийн хугацаа 2024 оны 7-р сард дуусч, талбайг улсад буцааж хүлээлгэн өгнө. Хоёр шинэ талбайн сонгон шалгаруултад гэрээлэгчээр амжилттай сонгогдсоноор 2024 оны сүүл эсвэл 2025 оны эхээр талбайн эрхийг авна гэсэн өөдрөг хүлээлттэй байна. Сэргээгдэх эрчим хүчний салбарт гарсан ахиц дэвшил нь Компанид цаашид улам өсөх таатай боломжийг олгож байна.

### ТАЛАРХАЛ

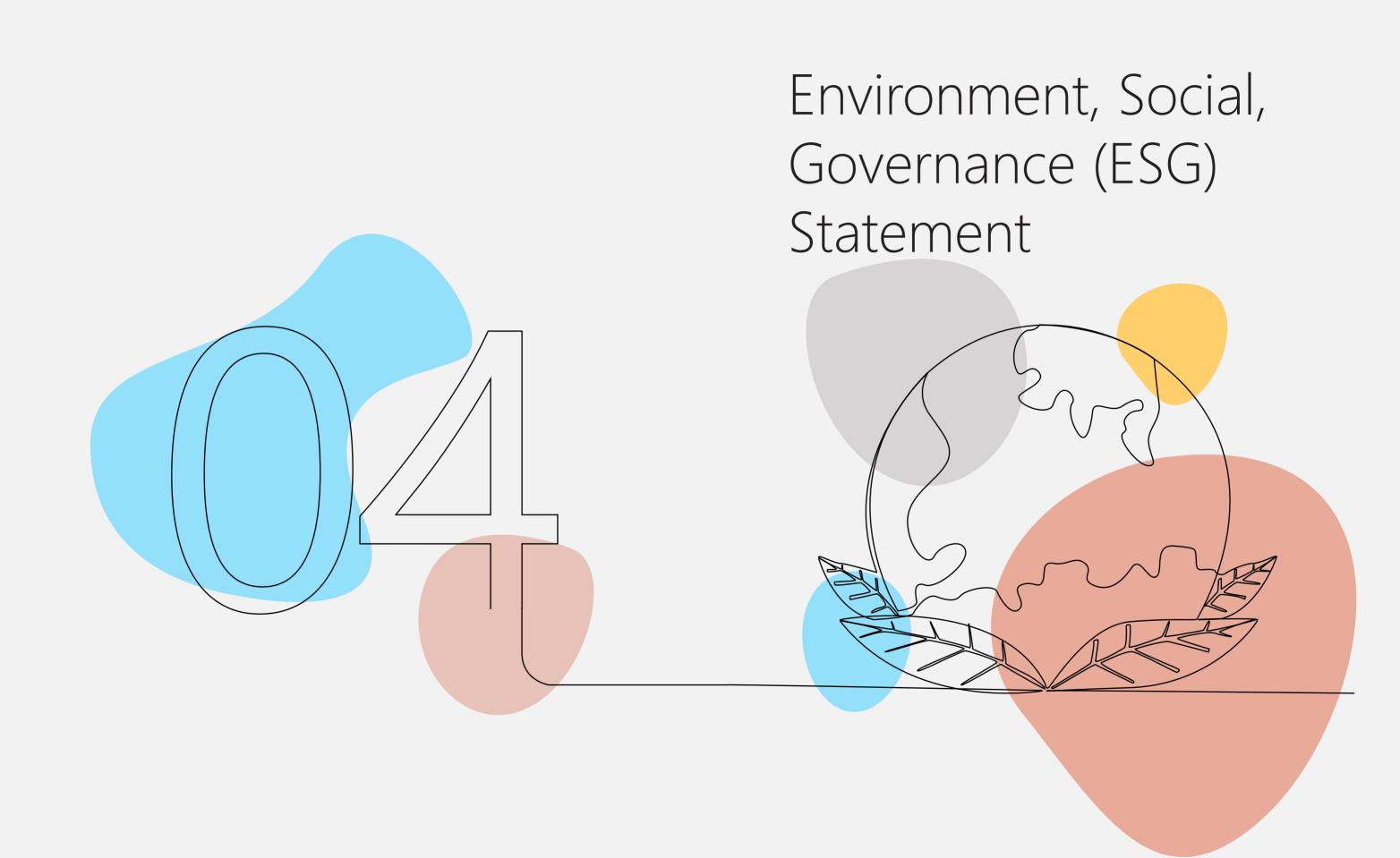
Газар ашиглах зөвшөөрөл авахын төлөө энэ урт хугацаанд зүтгэн ажиллахад дэмжлэг үзүүлж, хамтран ажилласаар ирсэн АМГТГ, УУХҮЯ-д гүн талархал илэрхийлж байна.

"Петро Матад" компани нь "Матад XX" талбайг улсын тусгай хэрэгцээнд авсныг бүртгэж, баталгаажуулах ажил эцэслэн шийдвэрлэгдэнэ гэдэгт итгэлтэй байгаа бөгөөд түүний хажуугаар үйл ажиллагаагаа үргэлжлүүлэн явуулахад шаардлагатай газар ашиглах зөвшөөрлийг орон нутгийн эрх бүхий байгууллагаас авсандаа туйлын баяртай байна.

Урам зоригоор дүүрэн, хичээл зүтгэл, сэтгэл гаргаж ажилласаар ирсэн "Петро Матад" компанийн нийт хамт олондоо талархаж байгаагаа Компанийн захирлуудын зүгээс дахин илэрхийлж байна.

Мөн Компанийг үргэлж дэмжиж ирсэнд хувьцаа эзэмшигч нартаа гүнээ талархаж байна. 2024 онд ажил үйлс маань өөдрөг, бүтэмжтэй байх болтугай гэж Захирлуудын зөвлөлөөс хүсэн ерөөж байна.

ТУЗ-ийн гишүүд





As an active oil explorer soon to transition to a producer based in Mongolia, we are aware that our activities may impact the communities where we operate and we have a responsibility to lead by example when it comes to operating to the highest environment, social and governance standards.

We are proud of our track record of engaging with local communities and protecting the environment. With a majority of our staff being Mongolian nationals, we have an acute awareness of the sensitivities of the local culture, including a unique nomadic component. The fragile environment of Mongolia, comprising vast grassland steppe and mountainous terrain with very low rainfall and a huge range of temperature through the seasons, make it imperative that we concentrate efforts on protecting the areas in which we work. We also continue to improve our corporate governance in line with the QCA Corporate Governance Guidelines for AIM Companies (QCA Code) and to bring the highly developed governance regime of the UK market into the Mongolian business community.

### **ENVIRONMENTAL**

Petro Matad's assets are located in remote frontier locations of Mongolia. In this operating environment, it is essential to have a fit for purpose environmental strategy that cultivates and implements an environmental awareness culture not only within the Company but also the communities where we work and the contractors involved with our projects and activities.

The preservation and protection of the environment where we operate is a top priority for us

### **Commitment to Environment**

We address environment protection proactively through all of our operations. Within our Environmental Management Plan, we implement site monitoring prior to the commencement of any field programmes, and we implement the recommendations of the Detailed Environmental Impact Assessment which must be approved by the Ministry of Environment and Tourism prior to any operational activity.

Detailed environmental and cultural sensitivity field studies by specialist consultants have been commissioned in our areas of operations to address the concerns of local communities, to ensure legal compliance when working near protected areas and also to minimize any potential environmental impact.

The results of these studies are used to finalize the operational Environmental Management Plan which includes interactive constraints maps. In areas of potential sensitivity, sites are revisited and surveyed to manage any potential environmental, archaeological or cultural conflicts. These visits involve environmental and cultural specialists, together with local environmental inspectors and a senior member of our technical team. We strive to restore all operational areas to their original condition following the completion of operations.

We continue to review new technologies that will reduce our overall operational carbon footprint which will improve both operational performance and reduce potential emissions into land, water and air. We also pay close attention to the training of employees and contractors, to recycling and waste management, spill prevention, water source management and environmental restoration.

### **Air Quality**

The nature of the Company's activities has the potential to pollute the atmosphere, which increases the importance of controlling and reducing emissions to avoid and minimize the potential damaging effects on the environment and on human health. Efforts are placed on ensuring machinery and equipment are stringently serviced and maintained to reduce pollutants. Transportation and logistical plans are constantly reviewed to reduce carbon emissions.

### Land and Environmental Restoration

As per Mongolian environmental law, technical and biological restoration of the Block V 2023 Velociraptor-1 wildcat exploration wellsite including the drilling mud sump was carried out by a specialized restoration contractor. The restoration was formally inspected by the provincial handover committee who signed off that the restoration met all regulatory requirements. Before starting construction of our Velociraptor-1 well lease in Block V in 2023, we had relocated and replanted 44 Zag trees in the lease area to another location to ensure their survival. We also worked with local authorities to plant over 670 Zag seedlings on the lease area during the biological restoration with the hope that the area will eventually develop into a Zag forest.

With the necessary approvals, the Company was also able to complete the restoration of the Block XX Heron-1 drilling location in preparation for the mobilization of well completion equipment and the installation of the beam pump, tanks and generator.

### Renewable Energy

After the Board of Petro Matad took the decision in 2021 to look to expand the Company's activities in Mongolia into the renewable energy sector, good progress has been made. Mongolia has a

substantial potential for both wind and solar power generation and the government is now encouraging the development of renewable energy projects. The Company's Joint Venture for renewable energy has identified a number of projects which are being evaluated for accessibility and commercial potential.

### **SOCIAL**

Part of our commitment to the local environment and communities in which we operate is to ensure that we operate in accordance with concerns of the local communities whilst meeting all relevant laws and regulations. We continually meet and speak with communities and local governments to understand the issues they face and to address these through the development of supportive and engaging principles and policies.

Wherever we operate, we seek to reduce negative impacts by understanding the social, environmental and economic conditions of the local communities.

### **Social Performance Plan**

Petro Matad is committed to evaluating the social impact of its operations, minimizing harm and negative effects thereby ensuring long-term sustainability. Petro Matad has developed a Social Performance Plan (SPP) based on socio-economic and social impact assessments. This plan sets out stakeholder identification mechanisms, consultation processes, community grievance management mechanisms and social investment strategies.

Petro Matad's SPP supports the businesses needs through managing social risks and building broad based stakeholder support for its projects to enable on-time and within budget project delivery. Ensuring local community and government support for Petro Matad's activities is crucial to the Company's success.

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The strategic SPP objectives are to:

- Manage on the ground social concerns, potential impacts and engage closely with local communities on the management of these issues:
- Ensure community access to timely and accurate information on projects within their environs;
- Maintain an effective community grievance mechanism to resolve complaints promptly and appropriately;
- Support contractors to avoid, minimise or mitigate adverse social and cultural impacts on surrounding communities; and
- Support contractors to optimise local community participation in the project through direct employment and procurement of goods/services.

### **Stakeholder Engagement**

The core objective of Petro Matad's stakeholder engagement strategy within the SPP is to build relationships, strengthen trust and gain broadbased support for operational activity. In addition, broadening Petro Matad's understanding of the communities' key concerns and history is critical for the Company to effectively manage social risk.

Petro Matad always conducts community and stakeholder engagement ahead of starting any project with the objectives of:

- Introducing the project, its background and status, current and planned activities to community members in the areas where the project is to be conducted;
- Gaining the support of herders and other stakeholders;
- Building trust between the project and affected community members;
- Building a constructive working relationship with local authorities;
- Obtaining a better understanding of community concerns about the project and other issues;
- Managing stakeholders' expectations related to the project and its potential benefits to them.

### **Stakeholder Engagement Progress**

In accordance with the 2023 work programme and budget approved by the Mineral Resources and Petroleum Authority of Mongolia (MRPAM), Petro Matad successfully completed the drilling of Velociraptor-1 exploration well in Block V between May to July 2023. Petro Matad fully engaged with the communities and local authorities well in advance of commencement of drilling operations, transparently providing them with all necessary project information. Furthermore, Petro Matad visited herder families in the vicinity of the drilling location addressing their concerns, correcting any misunderstandings, all of which generated excellent two-way communications with the locals. For the project period, Petro Matad facilitated the hiring of locals in suitable positions, procurement of meat and milk and renting of gers for the drilling camp. Additionally, the drilling contractor's hired doctor who was stationed at the drilling camp visited nearby herder families and performed basic medical wellbeing check-up.

The Mongolian government's process to certify Petro Matad's Block XX Exploitation Licence area as Special Purpose land progressed very slowly. At the Cabinet meeting on 5 July, the certification of the Block XX Exploitation Area, including the Heron oil discovery, as a State Special Purpose Area was approved and Cabinet instructed officials to conclude the follow up formalities required under the 2017 Regulations on the management of special purpose areas. The Central Land Agency completed registration of the area and issued and signed the key Tripartite Agreement as did the Ministry of Mining and Heavy Industry (MMHI) leaving only the Governor of Dornod Aimag to sign. Under the 2017 regulations, the 10 herder families impacted by the certification of the area had to be compensated. Following a series of meetings and engagement with the 10 families, all the herders agreed to be compensated and the compensation has been paid accordingly.

While the above issue was being addressed, the Company with the support of MRPAM, discussed with local authorities the potential to secure Soum level land usage permits for three areas within the Exploitation Licence where 2024 operational activities were planned. Whilst the land access issue remained unresolved at year end 2023, the Matad Soum Citizens' Representatives Committee approved the Company's land access request in early 2024. The Soum Governor issued his decree and executed land use agreements valid for 5 years in May 2024.

### **Social Investment Activities**

Petro Matad has developed and adopted a Social Development Policy to contribute to the social developments of communities located near and impacted by our exploration and exploitation activities in Blocks V and XX.

Through open engagement with communities and stakeholders, we identify opportunities to make material contributions that are beneficial to as many people as possible and crucially, accessible to the community. Our social development policies are focused on the quality and comfort of local community life through supporting long and short-term development plans in local regions and provinces.

In 2023, Petro Matad successfully implemented projects in Block V within the framework of corporate social responsibility, based upon requests from local communities in the Guchin-Us and Baruunbayan-Ulaan Soums. The exploration well location and the well supplying the operation with water were located in these districts. Projects such as furnishings for a secondary school, water wells for herders, provision of traditional gers for use in ceremonies and other events, greenhouses, and livestock restocking for low income families were successfully implemented and highly appreciated by local communites. Following the Velociraptor-1 well operations, the Company received letters of gratitude from Guchin-

Us and Baruunbayan-Ulaan Soums for the successful implementation of local projects and the safe and environmentally friendly completion of operations.

In December 2023, the Company hosted the Matad District Citizens' Representatives Committee on a visit to the South Gobi where mining and other development projects are providing tangible benefits to the local communities in which they operate. The trip was very successful and at a meeting to conclude the trip in Petro Matad's Ulaanbaatar headquarters the Committee thanked the Company, declared their support for the Company's development activities in Matad and agreed the terms of the Cooperation Agreement which governs community aid expenditure during oil exploitation activities.

### **GOVERNANCE**

### **Our Corporate Governance**

Since 2010, Petro Matad has followed the QCA Corporate Governance Guidelines for AIM Companies (QCA Code), and the Board, to the extent considered applicable, has ensured that the Company is in compliance with that Code. Additionally, we formed a Corporate Governance Social Action and Environmental (CGSAE) Committee in 2010. The Committee is charged, amongst other things, with overseeing and reviewing compliance and corporate governance issues.

Following the changes to the Alternative Investment Market (AIM) rules which now require AIM-listed businesses to adopt a recognised corporate governance code, the Company chose to continue to follow the QCA Code and is applying the latest (2018) revision.

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### **Key Governance Principles**

**Delivering Growth** 

 Petro Matad prioritises growth by developing an exploration-focused strategy in frontier areas and developing discoveries in Mongolia, considering social and environmental impact for sustainable long-term operations, and continually evaluating points of risk.

Maintaining a Dynamic Management Framework

- Petro Matad maintains an experienced, balanced, and well-functioning Board; the performance of all Directors is evaluated on an ongoing basis.
- The Board has established an Audit Committee, a Remuneration Committee and a CGSAE Committee, each with formally delegated rules and responsibilities, to promote a corporate culture based on our shared ethical values and behaviours.

**Building Trust** 

 Petro Matad establishes trust with investors by encouraging two-way communication with both institutional and private investors and responding quickly to all queries received.

### **Board of Directors and Composition**

The Board is currently comprised of two Non-Executive Directors (who are shareholder representatives), one Independent Non-Executive Director and one Executive Director.

Due consideration is given to the composition of the Board to ensure:

- The principle of having at least one Independent Director on the Board to oversee that the interests of the Company and all shareholders are maintained
- The Board has appropriate skills, experience and expertise
- Appropriate representation for the Company's major shareholder, Petrovis Matad Inc. (Petrovis)
- Appropriate executive representation on the Board

As the Board is currently comprised of 4 directors it has been agreed that the independent Non-Executive Director rather than the Chairperson will cast the tie breaking vote in case of a tied vote of the Board on any issue. If and when a fifth Director is added, votes on resolutions will revert to being passed by majority vote. The Company intends to appoint a second independent Non-Executive Director; discussions are underway on the skills and background that the ideal candidate should possess.

The Board is comprised of the following members as of the date of this report:

- Enkhmaa Davaanyam, Non-Executive Chairperson (Petrovis appointee)
- Shinezaya Batbold, Non-Executive Director (Petrovis appointee)
- Timothy Bushell, Non-Executive Director (Independent)
- Michael Buck, Executive Director (Chief Executive Officer)

Brief biographies of the Directors are set out on pages 5 to 9.

Each Director brings different skillsets and Each Director brings different skillsets and capabilities to the Board, resulting in a balanced Board with the necessary blend of relevant experience, skills and personal qualities to deliver the strategy of the Company.

On an ongoing basis the Board reviews the expertise required on its Board to ensure it is fully capable to determine and implement the Company's strategy.

Board additions or replacements are made with the Company's current outlook and the stage of its business development in mind. Candidates are considered on merit, against objective criteria and with due regard for the benefits of diversity on the Board, including gender. The Company will ensure, where necessary, that all Directors receive the necessary training to keep their skill sets relevant for Petro Matad.

Whilst the Chairperson of the Board may not fully meet the definitions of an Independent Chairperson, with her experience, skill sets, and independence from Petro Matad's day to day operations, the Company is confident of her leadership in fostering an effective corporate governance regime.

### **Board Performance Evaluation**

The Board has not formally adopted performance evaluation procedures. However, the Board takes the effectiveness and efficiency of its Directors seriously and will continue to review its own performance and effectiveness in an informal way. Performance of Executive Directors is monitored on a continual and ongoing basis in order to assess their effectiveness.

All Directors are evaluated on an ongoing basis before being proposed for re-election to ensure that their performance is and continues to be effective, that where appropriate they maintain their independence and that they are demonstrating continued commitment to the role.

All Directors stand for re-election on a rotational basis whereby one third of the Directors of the Company are required to retire from office at each annual general meeting of the Company and may submit themselves for re-election at each annual general meeting of the Company.

### **Board Processes**

The Company is controlled by the Board of Directors.

Ms D. Enkhmaa ensures the efficient and effective functioning of the Board and, together with the Board as a whole, is responsible to the shareholders for the proper management, development, leadership and protection of the Company's assets. The roles of the Board and its Committees include,

but are not limited to, the establishment, review and monitoring of business and strategic plans, overseeing the Company's systems of internal control, governance and policies, reviewing and approving annual operating plans and budgets, and protecting the shareholders' interests.

The Executive Directors are charged by the Board with the day to day operations of the Company and are responsible for the execution of strategy set by the Board and to act as an interface between the Board, management and employees to ensure that all Petro Matad employees and contractors work towards achieving the Company's goals, vision and mission.

All Directors receive regular and timely information on the Group's operational and financial performance. Relevant information is circulated to the Directors in advance of meetings. All Directors have direct access to the advice and services of the Company's Corporate Manager and are able to take independent professional advice in the furtherance of their duties, if necessary, at the Company's expense. The Board through a combination of meetings and conference calls regularly, and at least once a quarter, reviews operations and implementation of strategy. Board meetings and discussions in 2023 were attended by all Directors a large majority of the time. Non-Executive Directors are closely involved and updated with regular information flows and are expected to spend at least circa 3-4 weeks of their time each year on Petro Matad matters.

### **Board Committees**

The Board has established an Audit Committee, a Remuneration Committee and a CGSAE Committee, each with formally delegated rules and responsibilities. Management executives and other individuals are invited to attend all or part of the Committee meetings as and when appropriate.

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### Audit Committee

The members of the Audit Committee in 2023 and to the date of this report, are as follows:

**Chair** Enkhmaa Davaanyam

Members Timothy Bushell

Shinezaya Batbold

The Audit Committee meetings are normally linked to events in the Group's financial calendar, including a review of the Company's annual and half yearly results, the review of the internal controls of the Group and ensuring that the financial performance of the Group is properly reported and monitored. The Audit Committee is responsible, inter alia, for:

- (a) considering the appointment of the auditors of the Group, their fees, any questions relating to the resignation or removal of the auditors and their objectivity and independence in the conduct of the audit, and reviewing the nature and extent of nonauditing services provided by the auditors, seeking to balance the maintenance of objectivity and value for money;
- (b) discussions with the auditors before the audit commences on the nature and scope of the audit and subsequently reviewing the audit process;
- (c) monitoring the integrity of the financial statements of the Company and any formal announcements relating to the Company's financial performance, reviewing significant financial reporting judgments contained in them, including reviewing the half-yearly and annual financial statements before submission to the Board:
- (d) reviewing the Company's internal control systems; and
- (e) considering such other matters as the Board may from time to time refer to it

The Audit Committee meetings minutes are circulated to the Board and the Committee reports its findings to the Board and identifies any matters in respect of which it considers that action or improvement is needed.

### Remuneration Committee

The members of the Remuneration Committee in 2023 and to the date of this report are as follows:

Chair Timothy Bushell

Members Enkhmaa Davaanyam

Shinezaya Batbold

The Remuneration Committee evaluates the scale and structure of remuneration for Executive Directors, reviews the recommendations for senior management of the Company, and where appropriate overviews the broad issues of salary levels for all employees. The Company's remuneration policy is to facilitate the recruitment, retention and motivation of employees through appropriate remuneration in line with those prevailing in the market of similar positions and responsibilities taking into consideration qualifications and skills possessed. The Committee also makes recommendations to the Board regarding employee incentives and rewards under the share incentive schemes. The Committee reviews and recommends a framework for the remuneration of the Chairperson as well as the Non-Executive Directors fees. The full details of the Company's remuneration policy and remuneration of Directors are set out in the Remuneration Report on pages 41 to 47.

# Corporate Governance, Social Action and Environmental (CGSAE) Committee

The members of the CGSAE Committee in 2023 and to the date of this report are as follows:

**Chair** Shinezaya Batbold

Members Enkhmaa Davaanyam

Timothy Bushell

The CGSAE Committee among other things: regularly reviews the Company's corporate governance and system of internal non-financial controls; assigns responsibilities for health, safety, security and environmental (HSSE) matters and community liaison; reviews the application of the Company's social action policies and environmental policies and supervises the preparation of various reports in respect of these aspects of the Company's activities.

### **Internal controls**

The Board has responsibility for the Group's systems of internal controls and for reviewing their effectiveness. The internal controls systems are designed to safeguard the assets of the Company, ensure compliance with applicable laws and regulations and internal policies with respect to the conduct of business and the reliability of financial information for both internal use and external publication. The Board has delegated to management the implementation of internal control systems and reviews policies and procedures through regular updates from management. A budgeting process is in place for all items of expenditures, and an annual budget is approved by the Board. In accordance with Board approved Delegation of Authorities, all major expenditures require senior management approval at the appropriate stages of each transaction. Actual versus budgeted expenditure data and the Company's cash position is reported to and monitored by the Board on a monthly basis. In 2023, management continued to enhance procedures for procurement, budgeting and expenditure approvals, which are in line with standard industry practices. Whilst the Board is aware that no system can provide absolute assurance against material misstatement or loss, regular reviews of internal controls are undertaken to ensure that they are appropriate and effective. It is the opinion of the Board that the system of internal controls operating throughout the year were adequate and effective.

### **Business Conduct and Ethics**

Business conduct and ethics are key factors for the Company and the Board.

# **Extractive Industries Transparency Initiative** (EITI)

EITI is a global initiative in which extractive industries, governments and civil society, all work together for greater transparency. Improved financial transparency of extractive industries operating in countries would enable governments to better manage its natural resource wealth for the benefit of a country's citizens. Mongolia is one of the countries compliant with the EITI. Therefore, the Company's Mongolian subsidiaries have cooperated with the government in this respect and submit annual transparency reports in the required format to the local EITI office. Additional information is provided upon request.

### **Anti-Bribery and Corruption Policy (ABCP)**

Business integrity and ethics are upheld within the operations of the Company at all levels to demonstrate a zero-tolerance approach on bribery and corruption. At the time of the enactment of the Bribery Act 2010, the Company's legal counsels undertook extensive review of the Act and the Board has accordingly adopted an ABCP, including training of its staff to ensure that business integrity and ethics are upheld within the operations of the Company at all levels to demonstrate a zero-tolerance approach on bribery and corruption. The ABCP is updated as necessary to reflect updated processes.

### Insurance

The Group maintains insurance for its Directors and officers to protect against liabilities in relation to the Company's operations.

### **Share Dealing Code**

The Company has adopted a Share Dealing Policy for dealing in ordinary shares by Directors and employees which is in line with the new Market Abuse Regulations that came into effect on 3 July 2016.

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### **Risk Management**

The Board acknowledges that risk assessment and evaluation is an essential part of the Group's planning and an important aspect of the Group's internal control system. The Board is committed to applying best practice technical, commercial and financial solutions to mitigate risks as much as possible, while always maintaining a proper control environment to ensure all laws and regulations are followed. The principal risks facing the Group are set out below. This list is not exhaustive and investors should be aware that additional risks which were not known to the Directors at the time of review, or that the Directors considered at the date of this report to be immaterial, may also have a material adverse effect on the financial condition, performance or prospects of the Company, and the market price of Company shares.

The Board has undertaken to review risks annually using a purpose-built risk matrix. Risks identified are ranked in relation to the probability of occurrence and impact on operations. Each identified risk is delegated to a senior member of the management team to monitor and define mitigating and intervening action, should circumstances warrant it.

### Financial Risks

- Bank Default
- Lack of funding leading to temporary slowdown
- Lack of funding leading to insolvency
- Financial risks inflation, exchange rates etc.
- Credit or financial risk of partners, customers, vendors or suppliers

### Government/Statutory Risks

- Political uncertainty
- Expropriation of PSC
- Sanctity of contract Detrimental change of PSC terms
- Statutory environment: FDI, Petroleum Law, Tax
   etc
- Government ineffectiveness/Institutional failure
- Loss of listed status
- External statutory risks (Anti-bribery, FCA)

### **Operational Risks**

- Lack of sufficient success in exploration/ exploitation programme
- Contractual risk quality of work or value for money not achieved
- Work programme risk improper well design and others
- Contractor risk equipment failure
- Lack of commerciality
- Increased operating costs
- Shortage of rigs, equipment and personnel
- Reliance on third party transportation and processing facilities
- Inability to export crude oil

### Health, Safety and Environmental Risks

- Natural disasters/health epidemics and pandemics
- Environmental damage
- Accidents in workplace
- Security concern: Civil unrest, terrorism, sabotage
- Crude oil spill
- Blow out

### Management Risks

- Management effectiveness
- Project management/operational efficiency
- Loss of key staff
- Operational relations
- Failure to properly execute corporate strategy
- Competition from alternative energy sources
- Decrease in demand for oil

### **Shareholder and Investor Relations**

The Board remains committed to maintaining communication with its shareholders. The Company encourages two-way communication with both its institutional and private investors and responds in a timely manner to all queries received. The Company has kept its shareholders and investors abreast with the latest updates without any delay and through various platforms such as interviews, podcasts and investor conferences.

The Board recognizes the AGM as an important opportunity to meet private shareholders. The Directors are available to listen to the views of shareholders informally immediately following the AGM. The Company's Articles of Association were amended at the September 2018 AGM to enable the Company to potentially hold AGMs in the United Kingdom in the future, in recognition of Petro Matad Limited being listed on AIM, where a substantial number of the Company's private investors are based. The Company has taken measures at the recent AGMs to enable shareholders to dial-in and observe the proceedings of the meeting and submit questions which has enabled greater engagement with shareholders. A recording of the proceedings of the AGM are uploaded to the website following the meeting. Where voting decisions are not in line with the Company's expectations the Board will engage with those shareholders to understand and address any issues. The Company's Executive Management is the main point of contact for such matters and the Company has established an email address for this purpose: admin@petromatadgroup.com.

The Company maintains a website for the purpose of improving information flow to shareholders as well as potential investors. All press announcements and financial statements as well as extensive operational information about the Group's activities are made available on the website. Enquiries from individual shareholders on matters relating to their shareholdings and the business of the Group are welcomed through the Company's website and other methods of communication.

The Company engaged FTI Consulting in 2017 to enhance investor relations. FTI responds to general enquiries on behalf of the company, recognising that price sensitive information will not be divulged. In order to provide more informational updates on operations, the Company started a Twitter account (@Petro\_Matad) with an aim to provide regular operational and corporate updates to its investors and shareholders.

# HEALTH, SAFETY, SECURITY AND ENVIRONMENT (HSSE)

Petro Matad remains demonstrably committed to best practices in health and safety management for the benefit of its workers, contractors and all stakeholders.

Petro Matad's assets are located in remote locations in Mongolia. In this operating environment, it is essential to have fit for purpose health and safety protocols in place to operate safely. The safety of our people, our communities and the environment are our priority on all our activities.

Petro Matad cultivates and implements a safety and environmental awareness culture not only within the Company but with the contractors involved with our projects and activities.

### **HSSE Policies**

Petro Matad has established and maintains documented health and safety policies which are central in guiding all our activities. These policies are appropriate to the nature and scale of Petro Matad Group's health, safety and security hazards.

Our policies include explicit commitments to operate in a way which is proactive in continual improvement in HSSE management performance particularly in the prevention of injury, maintaining good health of all people who may be affected by our activities. We are also committed to comply with applicable legal requirements and strive to implement relevant industry best practices in all our activities. Our policies provide the framework for setting and reviewing HSSE objectives and is actively communicated to all persons working under the control of the organization with the intent that they use the principles of the policies to guide all decision making.

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It is thanks to the rigorous adherence to these standards that Petro Matad has had zero Lost Time Injuries (LTI) for eight consecutive years.

# Health, Safety, Security and Environmental Policy

Petro Matad's HSSE Policy requires that executive management and all employees are committed to the welfare of all, and it further requires that contractors conduct their services in line with the Company's Policies. The Company understands that its people are its greatest asset and success can only be achieved by ensuring their welfare and wellbeing.

The specific objectives of Petro Matad's HSSE Policy are to:

- Achieve an accident-free workplace.
- Make Health & Safety an integral part of every managerial and supervisory position.
- Ensure Health & Safety are considered in all planning and work activities.
- Include the Company's employees in the decision-making process though regular communication, consultation, and training.
- Ensure a minimal environmental footprint in all activities.
- Provide a continuous programme of education and development to ensure that the Company's employees work in the safest possible manner.
- Identify, manage, and control all potential hazards in the workplace through hazard identification and risk analysis.
- Ensure potential accidents and incidents are mitigated by proactive engagement, with prevention always being the objective.
- Provide effective injury management; and
- Comply with relevant occupational Health & Safety laws, regulations, guidelines, and project requirements.

The success of the Company's HSSE MS is dependent on:

- Proactive planning of all work activities with consideration given to implementing health and safety controls that are suitable to each given situation.
- Understanding the total work process and associated health and safety risks.
- Ensuring that employees and contractors are totally committed to achieving objectives.
- Ensuring that open and honest communication exists between management and all employees; and
- Minimizing impact on the environment and to conserve and protect the environment in all areas of operations.

### **Health and Safety Record**

Petro Matad concluded 2023 with zero Lost Time Injuries (LTI) and a total of 67,119 manhours recorded. Petro Matad Group's Total Recordable Incident Rate (TRIR), which is one of the Company's Key Performance Indicators (KPIs) was also maintained at zero. Leading and Lagging Indicators were documented throughout as part of the routine data gathering required by the Company's HSSE MS and enabled Petro Matad and its contractors to analyze trends and anticipate potential problems so aiding in achieving the successful outcome for the year.

The commitment of the Company's management and staff and the continuous and rigorous application of safety systems, policies, and procedures, combined with ongoing training, contributed to no injuries and the Company's eighth consecutive year of zero LTIs.

### **HSSE Management System**

Petro Matad's HSSE philosophy is moulded by the Company's HSSE Management System (HSSE MS). It enables real time and practical support in all of the Company's activities and operations as well as ensuring structural compliance with international industry standards and Mongolian laws and regulations. The Company's HSSE MS is explicitly aligned with ISO14001 Environmental Management System Guidelines, ISO45001 Occupational Health and Safety Management System Guidelines, International Association of Drilling Contractors (IADC), International Association of Geophysical Contractors (IAGC) and American Petroleum Institute (API).

Petro Matad HSSE MS is structured according to International Association of Oil and Gas Producers (IOGP) 510 Operating Management System Framework supported in the Supplement Report 511 Operational Management System. As revised policies and procedures are released by IOGP, the Company's HSSE MS is updated to reflect changes accordingly.

### **Operations**

Petro Matad is committed to supporting the building of industry capacity for hydrocarbon exploration and exploitation in Mongolia. We are currently working with the Mongolian government on bolstering the legal mechanisms that are in place for future projects and developments in the country.

We manage our seismic, drilling and other field-based exploration and exploitation operations using IOGP 423 Working together in a Contract Environment and work with all of our contractors to ensure that our HSSE standards are maintained. Seismic programmes operate under the minimum requirements of IOGP 432 Managing HSE In A Geophysical Contract and drilling programmes to the IADC HSE Land Drilling Case. The final report and HSSE management review of all projects is seen as central to organizational learning and continual improvement.

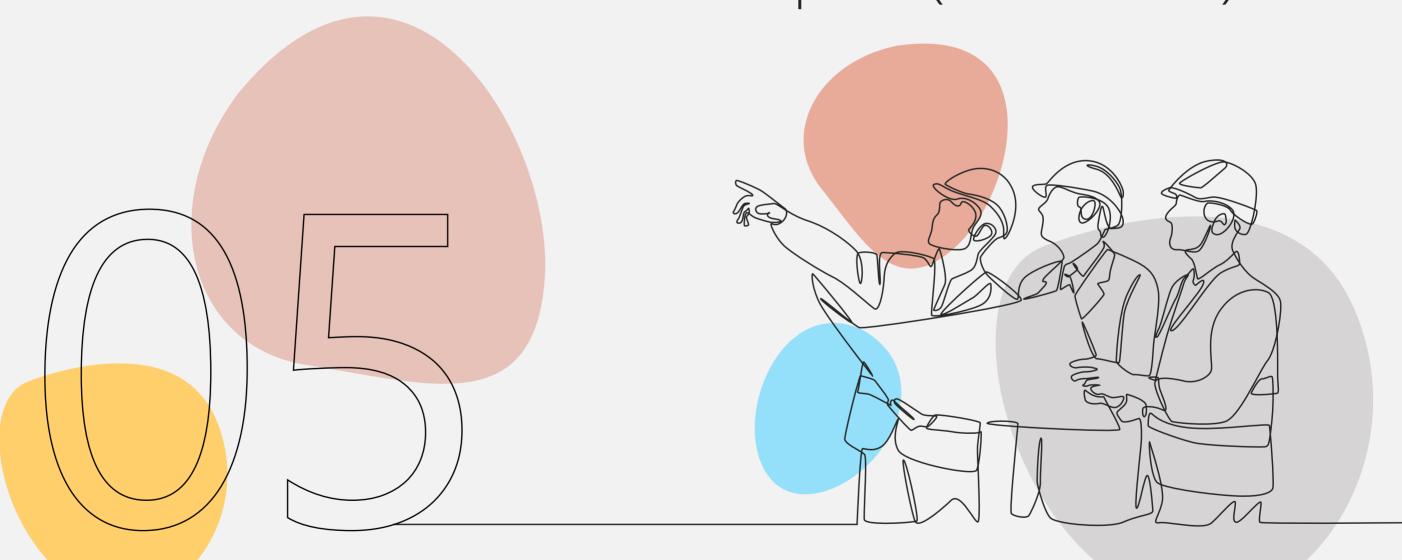
We operate a proactive HSSE observation programme not only to identify unsafe acts and conditions but also to identify best practice in all our operations. Information from the observation programme is actively combined with monitoring and learnings from incidents. The process ensures that effective and quick corrective actions are taken as well as root cause preventative measures are identified. All incidents are investigated, recorded and classified according to IOGP guidelines and learnings are shared through the management review process.

### **Engagement and Training**

Through an extensive engagement programme, employees, contractors and local hires are trained on Mongolian occupational, health and safety standards and regulations for all required operations and activities. The awareness and training programme includes topics such as Mongolian occupational safety and hygiene laws, investigating industrial accidents, avoidance of acute poisoning, and prevention of occupational diseases, amongst others.

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The Board of Directors of the Company has appointed a Remuneration Committee for the purposes of establishing a framework for setting and maintaining remuneration at appropriate levels in the Group.

The Remuneration Committee has been comprised of the following members during the year and until the date of this report. Directors were in office for this entire year unless otherwise stated.

Timothy Paul Bushell (Chairperson) Enkhmaa Davaanyam Shinezaya Batbold

The Committee's objective is to meet at least twice a year and at such other times as the Committee Chairperson shall require in accordance with the formal "Terms of Reference for the Remuneration Committee" approved by the Board of Directors on 24 April 2008.

### **Remuneration Policy**

The Committee determines and agrees with the Board on behalf of the shareholders the broad policy for the remuneration of the Company's Chairman, the Chief Executive of the Company, the Executive Directors and such other members of the executive management as it is designated to consider. No Director or manager is involved in any decisions as to their own remuneration.

In determining the policy, the Committee takes into account all factors which it deems necessary. The objective of such policy is to ensure that members of the management of the Group are provided with appropriate incentives to encourage enhanced performance and are, in a fair and responsible manner, rewarded for their individual contributions to the success of the Group.

The Committee approves the design of, and determine targets for, any performance related pay schemes operated by the Group and approve the total annual payments made under such schemes.

The Committee approves the design of all share incentive plans for approval by the Board and shareholders. For any such plans, the Committee determines each year whether awards will be made, and if so, the overall amount of such awards, the individual awards to any executive Directors and other senior executives and the performance targets to be used.

The Committee determines the policy for, and scope of, pension arrangements for any Executive Directors and other senior executives. Currently the Group has not adopted any policy for pension arrangements.

The Committee ensures that contractual terms on termination of employment of any Executive Directors, and any payments made, are fair to the individual, and the Group, that failure is not rewarded and that the duty to mitigate loss is fully recognised.

Within the terms of the agreed policy and in consultation with the Chief Executive as appropriate, the Committee determines the total individual remuneration package of each Executive Director including bonuses, incentive payments and share Options or other share awards.

In determining such packages and arrangements, the Committee gives due regard to any relevant legal requirements, the provisions and recommendations in the UK Corporate Governance Code and the London Stock Exchange's AIM Rules for Companies and associated guidance. The Committee also gives due consideration to pay and employment conditions elsewhere in the Group.

The Committee reviews up-to-date remuneration information on companies of a similar size in a comparable industry sector, as well as on other companies within the same group as the Group and ensures that automatic increases are not implemented without considering relative performance and judging the implications carefully.

The Committee reviews and notes annually the remuneration trends across the Group.

The Committee is aware of and oversee any major changes in employee benefit structures throughout the Group.

The Committee ensures that all provisions regarding disclosure of remuneration, including pensions, are fulfilled.

The Committee is exclusively responsible for establishing the selection criteria, selecting, appointing and setting the terms of reference for any remuneration consultants who advise the Committee, and for obtaining reliable, up-to-date information about remuneration in other companies. The Committee has full authority to commission any reports or surveys which it deems necessary to help it fulfil its obligations.

The Committee gives guidance to the executive management in setting the levels of remuneration for the Group.

The Committee reviews the ongoing appropriateness and relevance of the remuneration policy.

### Long Term Equity Incentive Plan (Plan or Group's Plan)

The Group provides long term incentives to employees (including Executive Directors), Non-Executive Directors and consultants through the Group's Plan based on the achievement of certain performance criteria. The Plan provides for share awards in the form of Options and Conditional Share Awards. The incentives are awarded at the discretion of the Board, or in the case of Executive Directors, the Remuneration Committee of the Board, who determine the level of award and appropriate vesting, service and performance conditions taking into account market practice and the need to recruit and retain the best people.

Options may be exercised, subject only to continuing service, during such period as the Board may determine.

Conditional Share Awards shall vest subject to continuing service and appropriate and challenging service and performance conditions determined by the Remuneration Committee relating to the overall performance of the Group.

### (a) Details of Directors

The names of the Company's Directors, having authority and responsibility for planning, directing and controlling the activities of the Group, in office during 2022 and 2023, are as below:

The Directors were in office until the date of this report and for this entire period unless otherwise stated.

Directors

Enkhmaa Davaanyam Non-Executive Chairperson
Timothy Paul Bushell Non-Executive Director
Michael James Buck Chief Executive Officer
Shinezaya Batbold Non-Executive Director



### (b) Compensation of Directors

	Consolidated		
	31 Dec 2023 \$'000	31 Dec 2022 \$'000	
Short-term employee benefits	672	685	
Share based payment expense	15	3	
	687	688	

	Conso	lidated
	31 Dec 2023	31 Dec 2022
Directors	\$'000	\$'000
Enkhmaa Davaanyam	50	49
Timothy Paul Bushell	33	82
Michael James Buck	559	524
Shinezaya Batbold	30	30
Total	672	685

The short-term employment benefits were paid to Directors and associated entities of the Directors.

Directors are not entitled to termination or retirement benefits.

### (c) Shareholdings of Directors and their related parties

Balance at 31 December 2022 or if applicable at the date of resignation	Balance as at 01-Jan-22	Acquired and (Disposed)	Options & Awards Exercised	Balance as at 31-Dec-22
Directors				
Enkhmaa Davaanyam	6,424,675	-	-	6,424,675
Timothy Paul Bushell	1,476,538	-	-	1,476,538
Michael James Buck	10,787,925	-	-	10,787,925
Shinezaya Batbold	2,151,000	-	-	2,151,000
Total	20,840,138	-	-	20,840,138

Balance at 31 December 2023 or if applicable at the date of resignation	Balance as at 01-Jan-23	Acquired and (Disposed)	Options & Awards Exercised	Balance as at 31-Dec-23
Directors				
Enkhmaa Davaanyam	6,424,675	-	-	6,424,675
Timothy Paul Bushell	1,476,538	-	-	1,476,538
Michael James Buck	10,787,925	813,008	-	11,600,933
Shinezaya Batbold	2,151,000	-	-	2,151,000
Total	20,840,138	813,008	-	21,653,146

All transactions with Directors other than those arising from the exercise of Options and Conditional Share Awards have been entered into under terms and conditions no more favourable than those the entity would have adopted if dealing at arm's length.



### (d) Options holdings of Directors

For the year ended 31 December 2022	Balance as at	Granted	Options Exercised	Options Lapsed	Balance as at	Not Vested &	Vested &
	01-Jan-22	Remu- neration			31-Dec-22	Not Exercisable	Exercisable
Directors							
Enkhmaa Davaanyam	-	-	-	-	-	-	-
Timothy Paul Bushell	-	-	-	-	-	-	-
Michael James Buck	-	-	-	-	-	-	-
Shinezaya Batbold	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-

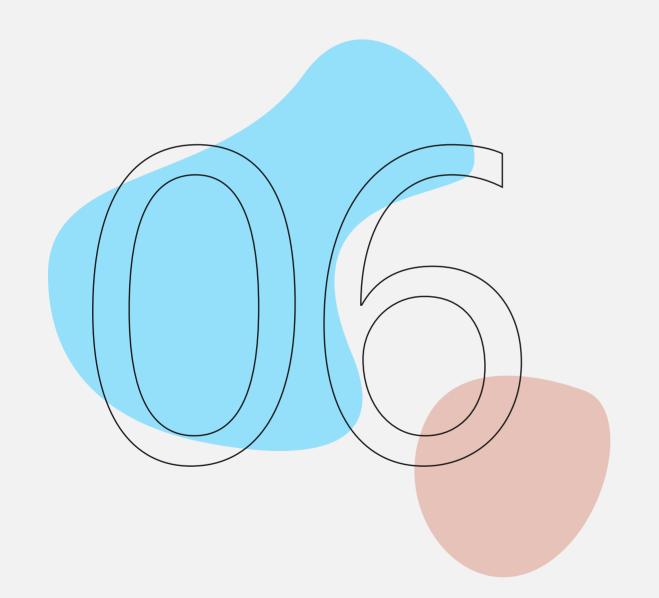
For the year ended 31	Balance	Granted	Options	Options	Balance	Not Vested	Vested
December 2023	as at	as	Exercised	Lapsed	as at	&	&
	01-Jan-23	Remu-			31-Dec-23	Not	Exercisable
		neration				Exercisable	
Directors							
Enkhmaa Davaanyam	-	-	-	-	-	-	-
Timothy Paul Bushell	-	-	-	-	-	-	-
Michael James Buck	-	-	-	-	-	-	-
Shinezaya Batbold	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-

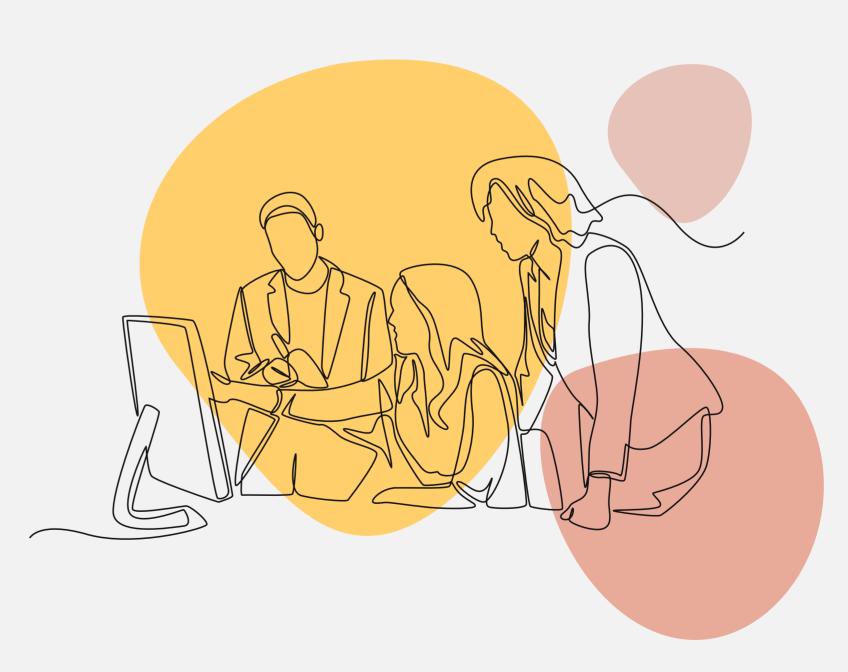
### (e) Conditional Share Awards holdings of Directors

For the year ended 31 December 2022	Balance as at 01-Jan-22	Granted as Remu- neration	Awards Exercised	Awards Lapsed	Balance as at 31-Dec-22	Not Vested & Not Exercisable	Vested & Exercisable
Directors							
Enkhmaa Davaanyam	112,500	-	-	-	112,500	112,500	-
Timothy Paul Bushell	-	-	-	-	-	-	-
Michael James Buck	-	-	-	-	-	-	-
Shinezaya Batbold	-	-	-	-	-	-	-
Total	112,500	-	-	-	112,500	112,500	-

For the year ended 31 December 2023	Balance as at	Granted as	Awards Exercised	Awards Lapsed	Balance as at	Not Vested &	Vested &
	01-Jan-23	Remu-			31-Dec-23	Not	Exercisable
		neration				Exercisable	
Directors							
Enkhmaa Davaanyam	112,500	-	-	-	112,500	112,500	-
Timothy Paul Bushell	-	-	-	-	-	-	-
Michael James Buck	-	-	-	-	-	-	-
Shinezaya Batbold	-	-	-	-	-	-	-
Total	112,500	-	-	-	112,500	112,500	-

# Consolidated Financial Statements







# Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended	31 Deceml	ber 2023
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		Consc	olidated
		31 Dec 2023	31 Dec 2022
	Note	\$'000	\$'000
Continuing operations			
Revenue			
Interest income	4(a)	216	201
Other income	4(a)	135	
		351	201
Expenditure			
Consultancy fees		(136)	(129)
Depreciation and amortisation		(190)	(149)
Employee benefits expense	4(b)	(2,076)	(1,687)
Exploration and evaluation expenditure	4(c)	(2,212)	(137)
Other expenses	4(d)	(1,663)	(1,048)
(Loss)/Profit from continuing operations before income tax		(5,926)	(2,949)
Income tax expense	5	_	-
(Loss)/Profit from continuing operations after income tax		(5,926)	(2,949)
Net (loss)/profit for the year		(5,926)	(2,949)
Net (loss)/profit for the year		(3,920)	(2,343)
Other comprehensive income			
Items that may be reclassified subsequently to profit or loss:			
Exchange differences on translating foreign operations, net of income tax of			
\$Nil (2022: \$Nil)		26	(149)
Other comprehensive (loss)/income for the year, net of income tax		26	(149)
Total comprehensive (loss)/income for the year		(5,900)	(3,098)
(Loss)/Profit attributable to owners of the parent		(5,926)	(2,949)
Total comprehensive (loss)/income attributable to owners of the parent		(5,900)	(3,098)
(Loss)/Earnings per share (cents per share)			
Basic (loss)/earnings per share	6	(0.5)	(0.3)
Diluted (loss)/earnings per share	6	(0.5)	(0.3)

The above Consolidated Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes.

# Consolidated Statement of Financial Position

### As at 31 December 2023

	Consolid		idated	
		31 Dec 2023	31 Dec 2022	
	Note	\$'000	\$'000	
ASSETS				
Current Assets				
Cash and cash equivalents	7	503	1,476	
Trade and other receivables	8	438	2,607	
Prepayments	9	159	138	
Financial assets	10	3,529	1,017	
Inventory	11	215	215	
Total Current Assets		4,844	5,453	
Non-Current Assets				
Exploration and evaluation assets	12	15,275	15,275	
Investment in Sun Steppe Power LLC		946	-	
Property, plant and equipment	13	239	261	
Right-of-Use asset	13	99	92	
Total Non-Current Assets		16,559	15,628	
TOTAL ASSETS		21,403	21,081	
LIABILITIES				
Current Liabilities				
Trade and other payables	14	348	456	
Total Current Liabilities		348	456	
TOTAL LIABILITIES		348	456	
NET ASSETS		21,055	20,625	
111 733213		21,033	20,023	
EQUITY				
Equity attributable to owners of the parent				
Issued capital	15	160,176	154,057	
Reserves	16	243	8	
Accumulated losses		(139,364)	(133,440)	
TOTAL EQUITY		21,055	20,625	

The above Consolidated Statement of Financial Position should be read in conjunction with the accompanying notes.



# Consolidated Statement of Cash Flows

For the year ended 31 December 2023

	Cons	olidated
	31 Dec 2023	31 Dec 2022
Note	\$'000	\$'000
Cash flows from operating activities		
Payments to suppliers and employees	(3,590)	(2,860)
Interest received	102	130
Other income	-	-
Net cash flows (used in)/provided by operating activities 7	(3,488)	(2,730)
Cash flows from investing activities		
Purchase of property, plant and equipment	(28)	(212)
Proceeds from sale of financial assets	(2,512)	3,527
Investment in Sun Steppe Power LLC	(946)	-
Proceeds from the sale of property, plant and equipment	-	-
Net cash flows used in investing activities	(3,486)	3,315
Cash flows from financing activities		
Proceeds from issue of shares	6,523	-
Capital raising cost	(404)	-
Payments of lease liability principal	(144)	(122)
Net cash flows from financing activities	5,975	(122)
Net (decrease)/increase in cash and cash equivalents	(999)	463
Cash and cash equivalents at beginning of the year	1,476	1,162
Net foreign exchange differences	26	(149)
Cash and cash equivalents at the end of the year 7	503	1,476

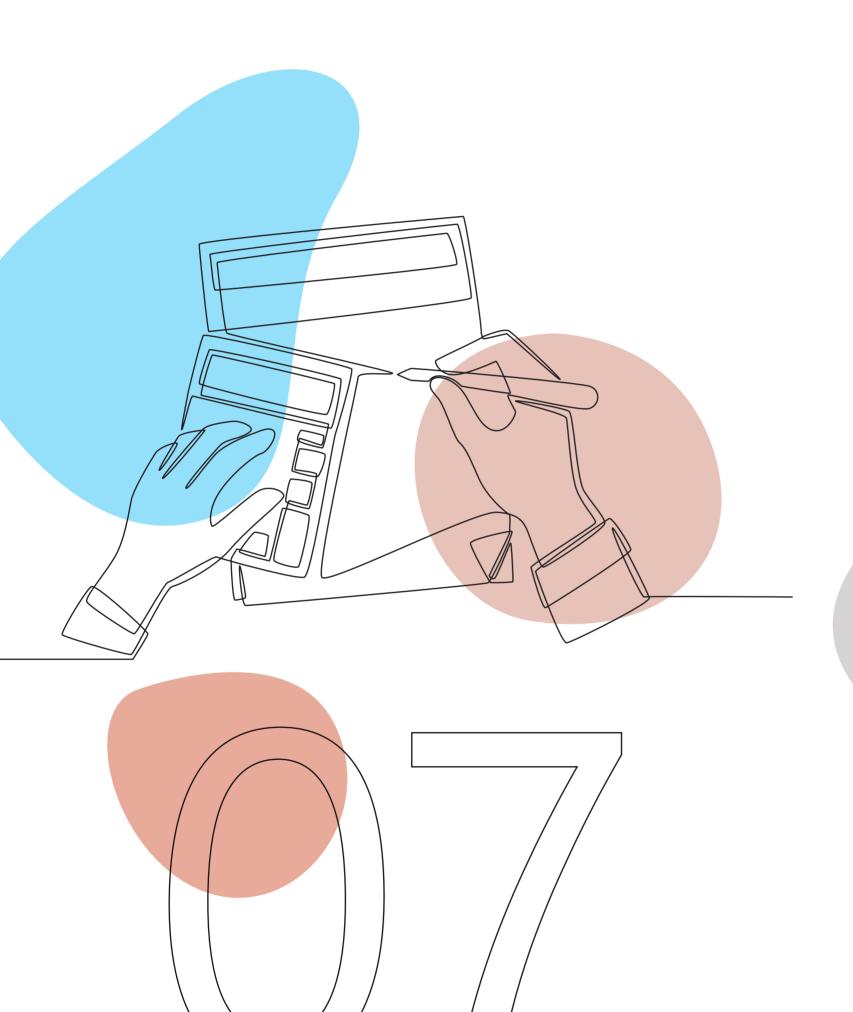
### The above Consolidated Statement of Cash Flows should be read in conjunction with the accompanying notes.

# Consolidated Statement of Changes in Equity

For the year ended 31 December 2023

,			Cana-1:-1	atad	
		Consolidated  Attributable to equity holders of the pare			
					•
		Issued	Accumulated	Other	Total
		capital	Losses	Reserves	
				Note 16	
	Note	\$'000	\$'000	\$'000	\$'000
As at 1 January 2022		154,057	(130,524)	182	23,715
Net loss for the year		_	(2,949)	-	(2,949)
Other comprehensive income		-	-	(149)	(149)
Total comprehensive gain/(loss) for the year		-	(2,949)	(149)	(3,098)
Issue of share capital	15	_	_	_	_
Cost of capital raising	15	_	_	_	_
Share-based payments	15 & 16	_	_	8	8
Exercise of Condtional Share Awards	15, 16 & 17	-	_	-	-
Expiry of Options	16 & 17	-	33	(33)	-
As at 31 December 2022		154,057	(133,440)	8	20,625
Net loss for the year		_	(5,926)	_	(5,926)
Other comprehensive income		-	-	26	26
Total comprehensive gain/(loss) for the year		-	(5,926)	26	(5,900)
Issue of share capital	15	6,523	-	_	6,523
Cost of capital raising	15	(404)	-	_	(404)
Share-based payments	15 & 16	-	-	211	211
Exercise of Conditional Share Awards	15, 16 & 17	_	-	_	-
Expiry of Options	16 & 17	-	2	(2)	-
As at 31 December 2023		160,176	(139,364)	243	21,055

The above Consolidated Statement of Changes in Equity should be read in conjunction with the accompanying notes.



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### 1 CORPORATE INFORMATION

The financial report of Petro Matad Limited (Company) for the year ended 31 December 2023 was authorised for issue in accordance with a resolution of the Directors dated 18 June 2024 which was approved on 19 June 2024.

This financial report presents the consolidated results and financial position of Petro Matad Limited and its subsidiaries.

Petro Matad Limited (Company) incorporated in the Isle of Man on 30 August 2007 has five wholly owned subsidiaries, which are: Capcorp Mongolia LLC and Petro Matad LLC (both incorporated in Mongolia), Central Asian Petroleum Corporation Limited (Capcorp) and Petromatad Invest Limited (both incorporated in the Cayman Islands), and Petro Matad Energy Limited (incorporated in Isle of Man). Petro Matad Limited owns 50% of Sunsteppe Renewable Energy Pte. Ltd. (formerly known as Petro Matad Singapore Pte. Ltd.), which is incorporated in Singapore, which is owned jointly together with Sunsteppe Energy LLC to pursue renewables energy projects. The Company and its subsidiaries are collectively referred to as the "Group". The Group's principal activity in the course of the financial year consisted of oil exploration and development and investment in renewable projects in Mongolia.

Petrovis Matad Inc. (Petrovis) is a major shareholder of the Company, holding approximately 19.92% of the shareholding at the year end of 2023.

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### (a) Basis of preparation

This financial report complies with International Financial Reporting Standards (IFRS) as adopted by the European Union.

This financial report has been prepared on a historical cost basis, except where otherwise stated. Historical cost is generally based on the fair values of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

For the purpose of preparing the consolidated financial statements, the Company is a for-profit entity.

### (b) Statement of compliance

This general-purpose financial report has been prepared in accordance with the requirements of all applicable IFRS as adopted by the European Union and related Interpretations and other authoritative pronouncements.

### (c) Going concern note

The financial statements have been prepared on a going concern basis, which contemplates the continuity of normal business activity and the realisation of assets and the settlement of liabilities in the ordinary course of business.

The Group generated a loss of \$5.93 million for year 2023 (2022 Loss: \$2.95 million) and experienced net cash outflows from operating activities of \$3.49 million (2022 Outflow: \$2.73 million). In addition, as outlined in Note 18(b) the Group is required to meet minimum exploration commitments on its Block XX Production Sharing Contract (PSC) of approximately \$6.4 million. The Company previously reached an agreement with the Mineral Resources and Petroleum Authority of Mongolia (MRPAM) that this underspent minimum exploration commitment can be transferred to and spent on exploration and appraisal activities during the exploitation period, which has commenced as the application for a 25-year Exploitation Licence for Block XX was approved in July 2021. The Company raised an additional \$6.6 million funds in February 2023, which has provided sufficient working capital to continue operations including the drilling of an exploration well in Block V and investing in renewable energy projects. The Company had planned to commence production operations in 2023 with the completion and production of the Heron-1 discovery well. However, issues not within the Company's control resulted in being unable to access Block XX to undertake planned operations. The relevant government bodies have since designated Block XX as special purpose land. The final steps before total access is granted are the remaining steps under Regulation 287 which directs the procedures to formalize a land as special purpose land. The Company expects these steps to be completed in the near future. The delay in obtaining land access, while unfortunate, has not jeopardised the Company's going concern status. Accordingly, the Company believes that the current cash balance is sufficient to continue operations until at least July 2025. Production operations are expected to commence in the second half of 2024. This production will provide the Company with a revenue source and ensure that the Company remains a going concern. It is also important to note that the Company can access loans up to \$1.5 million from Petrovis under an existing loan agreement.

Cumulative expenditures to end 2023 in Block V exceed financial commitments by \$5.0 million. The Block V PSC exploration term expires in July 2024, at which point the Block will be relinquished with no outstanding commitments remaining.

The Directors have prepared a cash flow forecast which indicates that the Group will have sufficient cash to meet their working capital requirements for the twelve-month period from the date of signing the financial report.

### (d) Application of new and revised Accounting Standards

Accounting Standards that are mandatorily effective for the current reporting year

The Group has adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for an accounting period that begins on or after 1 January 2020.

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The Directors have determined that there is no material impact of the new and revised Standards and Interpretations on the Group and, therefore, no material change is necessary to Group accounting policies.

Standards and Interpretations in issue not yet adopted

At the date of authorisation of the financial statements, the Group has not applied the new and revised Australian Accounting Standards, Interpretations and amendments that have been issued but are not yet effective. Based on a preliminary review of the standards, interpretations and amendments, the Directors do not anticipate a material change to the Group's accounting policies, however further analysis will be performed when the relevant standards are effective.

### (e) Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- · is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Company reassesses whether it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

The financial statements of the subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

The financial statements of subsidiaries are prepared for the same reporting period as the parent company, using consistent accounting policies. Adjustments are made to bring into line any dissimilar accounting policies that may exist.

A change in the ownership interest of a subsidiary that does not result in a loss of control is accounted for as an equity transaction.

All intercompany balances and transactions, including unrealised profits arising from intra-group transactions, have been eliminated in full. Unrealised losses are eliminated unless costs cannot be recovered.

### (f) Foreign currency translation

Functional and presentation currency

Both the functional and presentation currency of Petro Matad Limited is United States Dollars (USD). The Cayman Islands and Singaporean subsidiaries' functional currency is USD. The Mongolian subsidiaries' functional currency is Mongolian Tugrugs (MNT) which is then translated to the presentation currency, USD.

Transactions and balances

TTransactions in foreign currencies are initially recorded in the functional currency by applying the exchange rates ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the reporting date.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate as at the date of the initial transaction. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Exchange differences are recognised in profit or loss in the period in which they arise except for:

- Exchange differences on transactions entered into to hedge certain foreign currency risks; and
- Exchange differences on monetary items receivable from or payable to a foreign operation for which
  settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign
  operation), which are recognised initially in other comprehensive income and reclassified from equity to
  profit or loss on disposal or partial disposal on the net investment.

Translation of subsidiaries' functional currency to presentation currency

The results of the Mongolian subsidiaries are translated into USD (presentation currency) as at the date of each transaction. Assets and liabilities are translated at exchange rates prevailing at the reporting date.

Exchange differences resulting from the translation are recognised in other comprehensive income and accumulated in the foreign currency translation reserve in equity.

On consolidation, exchange differences arising from the translation of the net investment in Mongolian subsidiaries are recognised in other comprehensive income and accumulated in the foreign currency translation reserve. If a Mongolian subsidiary was sold, the proportionate share of exchange difference would be transferred out of equity and recognised in profit and loss.

### (g) Cash and cash equivalents

Cash and short-term deposits in the statement of financial position comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less.

For the purposes of the statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

### (h) Trade and other receivables

Trade receivables, which generally have 30-60 day terms, are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less an allowance for impairment.

Collectability of trade receivables is reviewed on an ongoing basis. An impairment provision is recognised when there is objective evidence that the Group will not be able to collect the receivable. Objective evidence of impairment includes financial difficulties of the debtor, default payments or debts more than 60 days overdue. The amount of the impairment loss is the amount by which the receivable carrying value exceeds the present value of the estimated future cash flows, discounted at the original effective interest rate.

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### (i) Plant and equipment

Plant and equipment is stated at historical cost less accumulated depreciation and any impairment in value.

Depreciation is calculated on a straight-line basis over the estimated useful life of the asset and is currently estimated to be an average of 6 years.

The assets' residual values, useful lives and amortisation methods are reviewed, and adjusted if appropriate, at each financial year end.

### Derecognition

An item of property, plant and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal.

### (j) Financial instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instruments. For financial assets, this is equivalent to the date that the Company commits itself to either purchase or sell of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instruments is classified at 'Fair value through profit or loss' in which case transaction costs are expensed to profit or loss immediately. Financial instruments are classified and measured as set out below.

### Classification and subsequent measurement

Financial instruments are subsequently measured at either fair value, amortised cost using the effective interest rate method or cost. Fair value represents the price that would be received to sell an asset or paid to transfer a liability in orderly transaction between market participants at the measurement date. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as (i) the amount at which the financial asset or financial liability is measured at initial recognition; (ii) less principal repayments; (iii) plus or minus the cumulative amortization of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest method; and (iv) less any reduction for impairment.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that exactly discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carry amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss. The Group does not designate any interest in subsidiaries, associates or joint venture entities as being subject to the requirements of accounting standards specifically applicable to financial statements.

### (i) Financial assets at fair value through profit and loss or through other comprehensive Income

Financial assets are classified at 'Fair value through profit or loss' or 'Fair value through other comprehensive Income' when they are either held for trading for purposes of short term profit taking, derivatives not held for hedging purposes, or when they are designated as such to avoid an accounting mismatch or to enable performance evaluation where a group of financial assets is managed by key management personnel on a fair value basis in accordance with a documented risk management or investment strategy. Such assets are subsequently measured at fair value with changes in carrying value being included in profit or loss if electing to choose 'fair value through profit or loss' or other comprehensive income if electing 'fair value through other comprehensive income'.

### (ii) Financial Liabilities

The Group's financial liabilities include trade and other payables, loan and borrowings, provisions for cash bonus and other liabilities which include deferred cash consideration and deferred equity consideration for acquisition of subsidiaries & associates.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings, and payables, net of directly attributable transaction costs.

### Fair value

Fair value is determined based on current bid prices for all quoted investments. Valuation techniques are applied to determine the fair value for all unlisted securities, including recent arm's length transactions, reference to similar instruments and option pricing models.

### Derecognition

Financial assets are derecognised where the contractual rights to receipts of cash flows expire or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risk and benefits associated with the asset. Financial liabilities are recognised where the related obligations are either discharged, cancelled or expire. The difference between the carrying value of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

### (k) Inventory

Inventories are stated at the lower of cost and net realisable value. Costs of inventories are determined on a first-in-first-out basis. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

### (I) Exploration and evaluation expenditure

Exploration and evaluation expenditure incurred by the Group is expensed separately for each area of interest. The Group's policy is to expense all exploration and evaluation costs funded out of its own resources.

### (m) Exploration and evaluation assets

Exploration and evaluation assets arising out of business combinations are capitalised as part of deferred exploration and evaluation assets. Subsequent to acquisition, exploration expenditure is expensed in accordance with the Group's accounting policy.

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### (n) Impairment of tangible and intangible assets other than goodwill

At each reporting date, the Group assesses whether there is any indication that tangible and intangible asset may be impaired. Where an indicator of impairment exists, the Group makes a formal estimate of recoverable amount for each asset or cash generating unit to determine the extent of the impairment loss (if any). Where the carrying amount of an asset (or cash-generating unit) exceeds its recoverable amount the asset is considered impaired and is written down to its recoverable amount.

Recoverable amount is the greater of fair value less costs to sell and value in use. It is determined for an individual asset, unless the asset's value in use cannot be estimated to be close to its fair value less costs to sell and it does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the assets (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of impairment loss is treated as a revaluation increase.

Impairment review for deferred exploration and evaluation assets are carried out on a project-by-project basis, where each project representing a single cash generating unit. An impairment review is undertaken when indicators of impairment arise, typically when one of the following circumstances apply:

- Unexpected geological occurrences that render the resource uneconomic;
- Title to asset is compromised;
- Variations in prices that render the project uneconomic; or
- · Variations in the currency of operation.

### (o) Trade and other payables

Trade and other payables are initially recognised at fair value. After initial recognition, trade and other payables are carried at amortised cost and due to their short-term nature are not discounted. They represent liabilities for goods and services provided to the Group prior to the end of the financial year that are unpaid and arise when the Group becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

### (p) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. If the effect of the time-value of money is material, provisions are determined by discounting the

expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

Where discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost

### (q) Leases

The Group as lessee

At inception of a contract, the Group assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability are recognised by the Group where the Group is a lessee. However, all contracts that are classified as short-term leases (ie a lease with a remaining lease term of 12 months or less) and leases of low-value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Initially the lease liability is measured at the present value of the lease payments still to be paid at the commencement date. The lease payments are discounted at the interest rate implicit in the lease. If this rate cannot be readily determined, the Group uses the incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- fixed lease payments less any lease incentives;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options;
- lease payments under extension options, if the lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, any lease payments made at or before the commencement date and any initial direct costs. The subsequent measurement of the right-of-use assets is at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shortest.

Where a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Group anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

The Group as lessor

Upon entering into each contract as a lessor, the Group assesses if the lease is a finance or operating lease.

A contract is classified as a finance lease when the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases not within this definition are classified as operating leases.

Rental income received from operating leases is recognised on a straight-line basis over the term of the specific lease.



Initial direct costs incurred in entering into an operating lease (for example, legal cost, costs to set up equipment) are included in the carrying amount of the leased asset and recognised as an expense on a straight-line basis over the lease term.

Rental income due under finance leases are recognised as receivables at the amount of the Group's net investment in the leases. When a contract is determined to include lease and non-lease components, the Group applies IFRS 15 to allocate the consideration under the contract to each component.

### (r) Contributed equity

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

### (s) Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. The following specific criteria must also be met before revenue is recognised:

Interest revenue

Revenue is recognised on an accrual basis using the effective interest method.

### (t) Share-based payment transactions

The Group provides to certain key management personnel share-based payments, whereby they render services in exchange for rights over shares (equity-settled transactions).

The cost of these equity-settled transactions is measured by reference to the fair value at the date at which they are granted. The fair value is determined by use of the Black Scholes model.

In determining the fair value of the equity-settled transactions, vesting conditions that are not market conditions are not taken into account.

The cost of equity-settled transactions is recognised as an expense on a straight-line basis, together with a corresponding increase in equity, over the period in which they vest.

The cumulative expense recognised for equity-settled transactions at each reporting date until the vesting date reflects:

- the extent to which the vesting period has expired; and
- the number of awards that, in the opinion of the Directors of the Group, will ultimately vest.

This opinion is formed based on the best available information at the reporting date. The impact of the revision of original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to equity reserves.

Where the terms of an equity-settled award are modified, as a minimum, an expense is recognised as if the terms had not been modified. In addition, an expense is recognised for any increase in the value of the transaction as a result of the modification, as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. However, if a new award is substituted for the cancelled award and designated as a replacement award on the date that it is granted, the cancelled and new award are treated as if they were a modification of the original award, as described in the previous paragraph.

### (u) Income tax

### Current tax

Current tax is calculated by reference to the amount of income taxes payable or recoverable in respect of the taxable profit or tax loss for the year. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date. Current tax for current and prior years is recognised as a liability (or asset) to the extent that it is unpaid (or refundable).

### Deferred tax

Deferred tax is accounted for using the comprehensive balance sheet liability method in respect of temporary differences arising from differences between the carrying amount of assets and liabilities and the corresponding tax base of those items.

In principle, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that sufficient taxable amounts will be available against which deductible temporary differences or unused tax losses and tax offsets can be utilised. However, deferred tax assets and liabilities are not recognised if the temporary differences giving rise to them arise from the initial recognition of assets and liabilities (other than as a result of a business combination) that affects neither taxable income nor accounting profit. Furthermore, a deferred tax liability is not recognised in relation to taxable temporary differences arising from goodwill.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year(s) when the asset and liability giving rise to them are realised or settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by reporting date. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the consolidated Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on a net basis.

### Current and deferred tax for the year

Current and deferred tax is recognised as an expense or income in the profit or loss, except when it relates to items credited or debited directly to equity/other comprehensive income, in which case the deferred tax is also recognised directly in equity/other comprehensive income, or where it arises from the initial accounting for a business combination, in which case it is taken into account in the determination of goodwill.

### (v) Earnings per share

Basic earnings per share is calculated as net profit attributable to owners of the parent, adjusted to exclude any costs of servicing equity (other than dividends), divided by the weighted average number of ordinary shares, adjusted for any bonus element.

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Diluted earnings per share is calculated as net profit attributable to owners of the parent, adjusted for:

- Costs of servicing equity (other than dividends);
- The after-tax effect of dividends and interest associated with dilutive potential ordinary shares that have been recognised as expenses; and
- Other non-discretionary changes in revenues or expenses during the year that would result from the conversion of dilutive potential ordinary shares, divided by the weighted average number of ordinary shares and dilutive potential ordinary shares, adjusted for any bonus element.

### (w) Significant accounting judgments, estimates and assumptions

In applying the Group's accounting policies, management continually evaluates judgments, estimates and assumptions based on experience and other factors, including expectations of future events that may have an impact on the Group. All judgments, estimates and assumptions made are believed to be reasonable based on the most current set of circumstances available to management. Actual results may differ from the judgments, estimates and assumptions.

Any revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both the current and future periods.

The following are the most critical estimates and judgments made by management in applying the accounting policies and have the most significant effect on the amounts recognised in the financial statements.

### Share-based payments

The Group measures the cost of equity-settled transactions with Directors and employees at the fair value of the equity instruments at the date at which they are granted. The fair value is determined using a Black Scholes model. One of the inputs into the valuation model is volatility of the underlying share price which is estimated on the historical share price.

### Recovery of the exploration and evaluation assets

The ultimate recoupment of the exploration and evaluation assets is dependent upon successful development and commercial exploitation or alternatively the sale of the respective areas of interest at an amount at least equal to book value. At the point that it is determined that any capitalised exploration and evaluation expenditure is not recoverable, it is written off.

### Going Concern

The Group assesses the going concern of the Group on a regular basis, reviewing its cash flow requirements, commitments and status of PSC requirements and funding arrangements. Refer to Note 2(c) for further details.

### **3 OPERATING SEGMENTS**

Operating segments have been identified on the basis of internal reports of the Group that are regularly reviewed by the chief operating decision maker in order to allocate resources to the segments and to assess their performance.

The chief operating decision maker has been identified as the Board of Directors. On a regular basis, the Board receives financial information on a consolidated basis similar to the financial statements presented in the financial report, to manage and allocate their resources. Based on the information provided to the Board of Directors, the Group has one operating segment and geographical segment, being Mongolia; as such no separate disclosure has been provided.

### 4 REVENUES AND EXPENSES

	Conso	lidated
	31 Dec 2023 \$'000	31 Dec 2022 \$'000
(a) Revenue		
Interest Income	216	20
Other income:		
Other income	135	
	351	20
(b) Employee benefits expense		
Included in employee benefits expense are the following:		
Wages and salaries	1,676	1,48
Bonuses	11	
Non-Executive Directors' fees (including Directors of affiliates)	142	1
Consultancy fees	36	
Share-based payments	211	
	2,076	1,68
(c) Exploration and evaluation expenditure		
Exploration and evaluation expenditure relates to the following PSCs:		
Block XX	262	12
Block V	1,950	
	2,212	1.
(d) Other expenses		
Included in other expenses are the following:		
Administration costs	1,027	5
PSC administration costs	335	2
Audit fees	72	-
Travel expenses	229	1
	1,663	1,0



### **5 INCOME TAX**

	Consc	Consolidated		
	31 Dec 2023 \$'000	31 Dec 2022 \$'000		
Income tax recognised in the statement of profit or loss:				
Tax expense/(benefit) comprises:				
Current tax expense/(benefit)	-			
Deferred tax expense/(benefit) relating to the				
origination and reversal of temporary differences	-			
Total tax expense/(benefit) reported in the statement of profit or loss	-			

The prima facie income tax benefit on pre-tax accounting loss from continuing operations reconciles to the income tax expense/(benefit) in the financial statements as follows:

		Consolidated		
	Note	31 Dec 2023 \$'000	31 Dec 2022 \$'000	
Net (loss)/profit for the year		(5,926)	(2,949)	
Income tax benefit calculated at 10%	(i)	593	295	
Effect of different tax rates on entities in different jurisdictions	(ii)	(115)	(92)	
Change in unrecognised deferred tax assets		(478)	(203)	
		-	-	

- (i) The tax rate used in the above reconciliation is the corporate tax rate of 10% payable by Mongolian corporate entities on taxable profits up to 6 billion MNT under Mongolian tax law.
- (ii) Petromatad Invest Limited and Capcorp are exempt of Mongolian corporate tax on profits derived from the sale of oil under their PSCs once production commences and are subject to Cayman Islands income tax at a rate of 0%. As a consequence, no provision for Mongolian corporate tax or Cayman Islands current tax or deferred tax has been made in the Company's accounts in relation to them.

Petro Matad Limited is subject to Isle of Man income tax at a rate of 0%. As a consequence, no provision for Isle of Man current tax or deferred tax has been made in the Company's accounts.

### 6 (LOSS)/EARNINGS PER SHARE

The following reflects the loss and share data used in the total operations basic and diluted (loss)/earnings per share computations:

	Consolidated	
	31 Dec 2023	31 Dec 2022
	cents per share	cents per share
Basic (loss)/earnings per share	(0.5)	(0.3)
Diluted (loss)/earnings per share	(0.5)	(0.3)
	\$'000's	\$'000's
The loss and weighted average number of ordinary shares used in the calculation of basic and diluted (loss)/earnings per share are as follows:		
Net (loss)/profit attributable to owners of the parent	(5,926)	(2,949)
Weighted average number of ordinary shares for the purposes of diluted		
(loss)/earnings per share (in thousands)	1,090,898	898,812
Weighted average number of ordinary shares for the purposes of basic		
(loss)/earnings per share (in thousands)	1,090,898	898,762



# 7 CASH AND CASH EQUIVALENTS

		Consolidated		
	3	1 Dec 2023 \$'000	31 Dec 2022 \$'000	
Cash at bank and in hand		503	1,476	
		503	1,476	

Cash at bank and in hand earns interest at fixed and floating rates based on prevailing bank rates, and the fair value of the above cash and cash equivalents is \$503,000 (2022: \$1,476,000) due to the short-term nature of the instruments.

Reconciliation from the net gain/(loss) after tax to the net cash flows from operations:

	Consolidated	
	31 Dec 2023	31 Dec 2022
	\$'000	\$'000
Net (loss)/gain after tax	(5,926)	(2,949)
Adjustments for:		
Depreciation and amortisation	190	149
Expired bond recorded as an account receivable	-	2,501
Share based payments	211	8
Unrealised foreign exchange (gains)/ losses	(3)	24
Changes in assets and liabilities		
Decrease/(increase) in trade and other receivables	2,169	(2,586)
Decrease/(increase) in prepayments	(21)	38
Decrease/(increase) in inventory	-	6
Increase/(decrease) in trade and other payables	(108)	79
Net cash flows used in operating activities	(3,488)	(2,730)

Non-cash investing and financing activities

There were no non-cash investing or financing activities undertaken in the 2023 financial year or prior year (2022: \$0.00).

# 8 TRADE AND OTHER RECEIVABLES

	Conso	lidated
	31 Dec 2023 \$'000	31 Dec 2022 \$'000
urrent		
ther debtors	438	2,607
	438	2,607

All amounts are recoverable and are not considered past due or impaired.

2022 account receivables include the receivable from TDB Capital for expired bond for which the money was received on 4 January 2023.

# 9 PREPAYMENTS

	Consolidated
	31 Dec 2023 31 Dec 2022 \$'000 \$'000
Prepayments	159 138
	159 138

# **10 FINANCIAL ASSETS**

	 Consolidated		
	31 Dec 2023 \$'000	31 Dec 2022 \$'000	
Long Term Deposits	3,529	1,017	
	3,529	1,017	

The Group holds term deposits with an average weighted interest rate of 6.74%. The deposits have maturity dates greater than 3 months. None of these assets had been past due or impaired at the end of the reporting period.

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#### 11 INVENTORY

	Conso	idated
	31 Dec 2023 \$'000	31 Dec 2022 \$'000
Raw materials	215	215
	215	215

Inventory are mainly consumables, including casing, mud and drilling materials purchased for Block XX.

#### 12 EXPLORATION AND EVALUATION ASSETS

	Consolidated		
	31 Dec 2023 \$'000	31 Dec 2022 \$'000	
Exploration and evaluation assets	15,275	15,275	
	15,275	15,275	

The exploration and evaluation asset arose following the initial acquisition in February 2007 of 50% of Petromatad Invest Limited, together with acquisition on 12 November 2007 of the remaining 50% not already held by the Group, for a consideration of 23,340,000 ordinary shares credited as fully paid up and with an estimated fair value of \$0.50 per share, taking into account assets and liabilities acquired on acquisition. This relates to the exploration and evaluation of PSC Block XX.

The ultimate recoupment of exploration and evaluation expenditure is dependent upon successful development and commercial exploitation or alternatively the sale of the respective areas of interest at an amount at least equal to book value.

Management have reviewed for impairment indicators on Block XX and no impairment has been noted.

During 2020, the Company was focused on providing all necessary documentation to the Mongolian regulator in an effort to obtain approval for its Exploitation Licence application, which would then enable development of its 2019 Heron discovery in the northern area of Block XX. The Exploitation Licence was approved on 5 July 2021, which allows the Company to be able to appraise, develop and produce oil from the area for a 25-year term, extendable by up to 10-years (two times 5-years)

# 13 PROPERTY, PLANT AND EQUIPMENT AND RIGHT-OF-USE ASSET

	Cons	olidated
	31 Dec 2022 \$'000	31 Dec 2021 \$'000
Plant and equipment at cost	939	925
Accumulated depreciation and impairment	(700	(664)
	239	261
Right-of-Use asset	132	122
Accumulated depreciation – Right-of-Use asset	(33	
	99	92

Reconciliation of carrying amounts at the beginning and end of the year:

	Plant and	Right-of-Use	
	equipment	asset	
	Total	Total	Total
	\$'000	\$'000	\$'000
As at 1 January 2022 (net of accumulated depreciation)	99	93	192
Additions	212	122	334
Disposals	-	-	-
Foreign exchange	(16)	(8)	(24)
Depreciation charge for the year	(34)	(115)	(149)
As at 31 December 2022 (net of accumulated depreciation)	261	92	353
Additions	28	144	172
Foreign exchange	2	1	3
Depreciation charge for the year	(52)	(138)	(190)
As at 31 December 2023 (net of accumulated depreciation)	239	99	338

The following useful lives are used in the calculation of depreciation: Plant and equipment – 2 to 10 years

# 14 TRADE AND OTHER PAYABLES (CURRENT)

	Consolidated
	31 Dec 2023 31 Dec 2022 \$'000 \$'000
Trade payables	348 45
	348 45

Trade payables are non-interest bearing and are normally settled within 60 day terms.

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#### 15 ISSUED CAPITAL

	Consolidated		
	31 Dec 2023 \$'000	31 Dec 2022 \$'000	
Ordinary Shares 1,113,883,601 shares issued and fully paid			
(2022: 898,761,649)	160,176	154,057	
	160,176	154,057	

# Movements in ordinary shares on issue:

	Number of Shares	Issue Price \$	\$'000
As at 1 January 2022	898,761,649		154,057
N			
No transactions during 2022			
As at 31 December 2022	898,761,649		154,057
Placement shares through Shore Capital on 10 Feb 2023 (note (a))	94,787,994	\$0.030	2,866
Placement shares through Zeus on 10 February 2023 (note (b))	67,000,626	\$0.030	2,027
Direct subscription shares on 10 February 2023 (note (c))	33,333,332	\$0.031	1,025
Open Offer shares on 10 February 2023 (note (d))	20,000,000	\$0.030	605
Capital raising cost			(404)
As at 31 December 2023	1,113,883,601		160,176

- (a) On 10 February 2023, the Company concluded a placing by issuing 94,787,994 shares at a price of GBP0.025 per share arranged through its nominated adviser, broker and joint book runner for the purposes of the Placing, Shore Capital Stockbrokers.
- (b) On 10 February 2023, the Company concluded a placing by issuing 67,000,626 shares at a price of GBP0.025 per share arranged through its broker and joint book runner for the purposes of the Placing, Zeus Capital.
- (c) On 10 February 2023, the Company issued 33,333,332 shares through direct subscriptions at a price of GBP0.025 per share.
- (d) On 10 February 2023, the Company issued 20,000,000 shares to shareholders at a price of GBP0.025 per share through a retail offering on the Bookbuild platform.

#### **16 RESERVES**

A detailed breakdown of the reserves of the Group is as follows:

	Merger reserve \$'000	Equity benefits reserve \$'000	Foreign currency translation \$'000	Total \$'000
As at 1 January 2022	831	570	(1,219)	182
Currency translation differences	-	-	(149)	(149)
Expiry of Options	-	(33)	-	(33)
Exercise of Awards	-	-	-	-
Share based payments	-	8	-	8
As at 31 December 2022	831	545	(1,368)	8
Currency translation differences	-	-	26	26
Expiry of Options	-	(2)	-	(2)
Exercise of Awards	-	-	-	-
Share based payments	-	211	-	211
As at 31 December 2023	831	754	(1,342)	243

## Nature and purpose of reserves

#### Merger reserve

The merger reserve arose from the Company's acquisition of Capcorp on 12 November 2007. This transaction is outside the scope of IFRS 3 'Business Combinations' and as such Directors have elected to use UK Accounting Standards FRS 6 'Acquisitions and Mergers'. The difference, if any, between the nominal value of the shares issued plus the fair value of any other consideration, and the nominal value of the shares received in exchange are recorded as a movement on other reserves in the consolidated financial statements.

#### Equity benefits reserve

The equity benefits reserve is used to record the value of Options and Conditional Share Awards provided to employees and Directors as part of their remuneration, pursuant to the Group's Long-Term Equity Incentive Plan (Plan or Group's Plan). Refer to Note 17 for further details of these plans.

#### Foreign currency translation reserve

The foreign currency translation reserve is used to record exchange differences arising from the translation of the financial statements of foreign subsidiaries.

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#### 17 SHARE BASED PAYMENTS

# (a) Long Term Equity Incentive Plan (Plan or Group's Plan)

The Group provides long term incentives to employees (including Executive Directors), Non-Executive Directors and consultants through the Group's Plan based on the achievement of certain performance criteria. The Plan provides for share awards in the form of Options and Conditional Share Awards. The incentives are awarded at the discretion of the Board, or in the case of Executive Directors, the Remuneration Committee of the Board, who determine the level of award and appropriate vesting, service and performance conditions taking into account market practice and the need to recruit and retain the best people.

Options may be exercised, subject only to continuing service, during such period as the Board may determine. Options have a term of 10 years.

Conditional Share Awards shall vest subject to continuing service and appropriate and challenging service and performance conditions determined by the Remuneration Committee relating to the overall performance of the Group.

Conditional Share Awards based on performance conditions will vest on achievement of the following performance conditions:

- 25% vest on the first discovery of oil on a commercial scale, determined by management as being 5 July 2021 upon the award of the Exploitation License;
- 25% vest on the first production of oil on a commercial scale, estimated by management as to be achieved prior to 31 December 2024; and
- 50% vest on the Company achieving the sale of 1 million barrels of oil, estimated by management as being by 31 December 2025.

Other Conditional Share Awards have service conditions tied to employment continuity and are available for vesting in three equal annual instalments on various dates.

# (b) Option pricing model

The fair value of Options granted is estimated as at the date of grant using the Black Scholes model, taking into account the terms and conditions upon which the Options were granted.

No Options have been issued during 2022 and following table summarizes Options granted during 2023, along with relevant details in relation to the grant.

29 May 2023
12,147,000
\$0.0593
55
4.5%
0.0480
\$0.0407

Options granted above are exercisable as follows:

- 33% one year after grant date
- 33% two years after grant date
- 34% three years after grant date

# (c) Movement in Share Options

The weighted average fair value for all Options in existence as at 31 December 2023 is 0.04 (2022: 0.05).

Consolidated	Opening balance at 1 Jan 2022	Granted during the year	Forfeited during the year	Exercised during the year	Closing balance as at 31 Dec 2022	Exercisable as at 31 Dec 2022
Grant of Options on 25 Apr 2012	100,000	-	(100,000)	-	-	-
Grant of Options on 16 Jul 2012	24,000	-	(24,000)	-	-	-
Grant of Options on 4 Dec 2012	6,000	-	(6,000)	-	-	-
Grant of options on 9 July 2013	50,000	-	-	-	50,000	50,000
	180,000	-	(130,000)	-	50,000	50,000
Weighted Average Exercise Price						
(cents per option)	24.2	-	31.07	-	6.33	6.33

Consolidated	Opening balance at 1 Jan 2023	Granted during the year	Forfeited during the year	Exercised during the year	Closing balance as at 31 Dec 2023	Exercisable as at 31 Dec 2023
Grant of options on 9 July 2013 Grant of options on 29 May 2023	50,000	12,147,000	(50,000) (759,000)	-	11,388,000	
	50,000	12,147,000	(809,000)	-	11,388,000	-
Weighted Average Exercise Price (cents per option)	6.33	5.93	5.56	-	5.93	-

# (d) Share Options contractual life

The weighted average remaining contractual life of outstanding share Options is 9.4 year (2022: 0.5 years).

# (e) Conditional Share Awards pricing model

The fair value of Conditional Share Awards granted is estimated as at the date of grant using the Black Scholes model, taking into account the terms and conditions upon which the Awards were granted.

No awards were granted in 2022 and 2023.

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# (f) Movement in Conditional Share Awards

The weighted average fair value for all Awards in existence as at 31 December 2023 is 0.84 (2022: 0.84)

Consolidated	Opening balance at 1 January 2022	Granted during the year	Exercised during the year	Forfeited during the year	Closing balance as at 31 Dec 2022	Exercis- able as at 31 Dec 2022
Grant of Conditional Share Awards on 3 Jun 2008	123,750			_	123,750	
Grant of Conditional Share Awards on 8 Apr 2009	60,000	_	_	_	60,000	_
Grant of Conditional Share Awards on 9 Jul 2010	214,500	_	_	_	214,500	_
Grant of Conditional Share Awards on 6 Apr 2011	18,000	-	-	-	18,000	-
Grant of Conditional Share Awards on 5 Jul 2011	135,000	-	-	-	135,000	-
Grant of Conditional Share Awards on 22 Nov 2011	37,500	-	-	-	37,500	-
Grant of Conditional Share Awards on 5 Dec 2011	21,450	-	-	-	21,450	-
Grant of Conditional Share Awards on 25 Apr 2012	75,000	-	-	-	75,000	-
Grant of Conditional Share Awards on 4 Dec 2012	2,250	-	-	-	2,250	-
Grant of Conditional Share Awards on 9 Jul 2013	90,000	-	-	-	90,000	-
	777,450	-	-	-	777,450	-
Weighted Average Exercise Price (cents per award)	1.00	-	-	-	1.00	-

Consolidated	Opening balance at 1 January 2023	Granted during the year	Exercised during the year	Lapsed during the year	Closing balance as at 31 Dec 2023	Exercisable as at 31 Dec 2023
Grant of Conditional Share Awards on 3 Jun 2008	123,750	_	-	-	123,750	-
Grant of Conditional Share Awards on 8 Apr 2009	60,000	-	-	-	60,000	-
Grant of Conditional Share Awards on 9 Jul 2010	214,500	-	-	-	214,500	-
Grant of Conditional Share Awards on 6 Apr 2011	18,000	-	-	-	18,000	-
Grant of Conditional Share Awards on 5 Jul 2011	135,000	-	-	-	135,000	-
Grant of Conditional Share Awards on 22 Nov 2011	37,500	-	-	-	37,500	-
Grant of Conditional Share Awards on 5 Dec 2011	21,450	-	-	-	21,450	-
Grant of Conditional Share Awards on 25 Apr 2012	75,000	-	-	-	75,000	-
Grant of Conditional Share Awards on 4 Dec 2012	2,250	-	-	-	2,250	-
Grant of Conditional Share Awards on 9 Jul 2013	90,000	-	-	-	90,000	-
	777,450	-	-	-	777,450	-
Weighted Average Exercise Price (cents per award)	1.00	-	-	-	1.00	

# (g) Conditional Share Awards contractual life

The weighted average remaining contractual life of outstanding Conditional Share Awards is 4.5 years (2022: 5.5 years).

# (h) Summary of Share Based Payments

A reconciliation of all share-based payments made during the year is as follows:

		Conso	lidated
	Note	31 Dec 2023 \$'000	31 Dec 2022 \$'000
Vesting of Awards and Options	17	211	8
		211	8
Lapsed Options	17	(2)	(33)
		(2)	(33)

#### **18 COMMITMENTS AND CONTINGENCIES**

# (a) Operating lease commitments

Operating leases relate to premises used by the Group in its operations, generally with terms between 2 and 5 years. Some of the operating leases contain options to extend for further periods and an adjustment to bring the lease payments into line with market rates prevailing at that time. The leases do not contain an option to purchase the leased property.

	Cons	olidated
	31 Dec 2023 \$'000	31 Dec 2022 \$'000
Operating Leases:		
Within one year		
After one year but not more than five years		
Greater than five years		-

# (b) Exploration expenditure commitments

Petromatad Invest Limited and Capcorp have minimum spending obligations, under the terms of their PSCs on Blocks V and XX with MRPAM.

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The amounts set out below do not include general and administrative expenses.

	Conso	lidated
	31 Dec 2023	31 Dec 2022
	\$'000	\$'000
Production Sharing Contract Fees:		
Within one year	200	286
After one year but not more than five years	434	548
Greater than five years	1,433	1,518
	2,067	2,352
Minimum Exploration Work Obligations:		
Within one year		
Greater than one year but no more than five years	-	-
Greater than five years	6,449	6,480
	6,449	6,480

# (c) Contingencies

On 5 August 2016, Shell through its Affiliate company announced it would be withdrawing from Blocks IV and V in West/Central Mongolia. As part of the negotiations leading to formal Mongolian Government approval of the reassignment of interest from Shell's Affiliate to the Company's Affiliate, Shell agreed to a payment of \$5 million to be remitted to the Company's Affiliate upon such government approval being received. A condition to the payment by Shell is that the proceeds are required to be repaid to Shell by the Company in the event a farmout is concluded in future prior to the development of either Block IV or V. Block IV has since been relinquished by the Company in its entirety and Block V will be relinquished in its entirety in July 2024, at which point the conditional payment will no longer be applicable. The \$5 million payment was received on 1 February 2017.

#### 19 RELATED PARTY DISCLOSURES

The immediate parent and ultimate controlling party of the Group is Petro Matad Limited.

The consolidated financial statements include the financial statements of Petro Matad Limited and the subsidiaries listed in the following table:

		Equity Ir	nterest
		2023	2022
	Country of Incorporation	%	%
Central Asian Petroleum Corporation Limited	Cayman Islands	100	100
Capcorp Mongolia LLC	Mongolia	100	100
Petromatad Invest Limited	Cayman Islands	100	100
Petro Matad LLC	Mongolia	100	100
Sunsteppe Renewable Energy Pte. Ltd. (formerly Petro N	Matad		
Singapore Pte. Ltd.)	Singapore	100	100
Petro Matad Energy Limited	Isle of Man	100	
Sun Steppe Power LLC	Mongolia	50	-

# **Subsidiary Details**

Central Asian Petroleum Corporation Limited (Capcorp) was acquired on 12 November 2007. Petro Matad Limited holds 43,340,000 ordinary shares of \$0.01 each.

Capcorp Mongolia LLC is 100% owned by Capcorp. Capcorp holds 1,000,000 ordinary shares of MNT150 each.

Petromatad Invest Limited was acquired on 12 November 2007. 25,000 shares of \$1 each held by Capcorp was transferred to Petro Matad Limited on 25 November 2019 resulting in Petro Matad Limited holding 50,000 shares of \$1 each.

Petro Matad LLC is 100% owned by Petromatad Invest Limited. Petromatad Invest Limited holds 15,000 ordinary shares of MNT10,000 each.

Petro Matad Singapore Pte. Ltd was 100% owned by Petro Matad Limited who held 50,000 ordinary shares of SG\$1. On 20 February 2024, the Company transferred 50% of Petro Matad Singapore Pte. Ltd to Sunsteppe Energy LLC and is currently holding 25,000 ordinary shares of SG\$1. Petro Matad Singapore Pte. Ltd was also renamed as Sunsteppe Renewable Energy Pte. Ltd.

Petro Matad Energy Limited is 100% owned by Petro Matad Limited. Petro Matad Limited holds 50,000 Ordinary shares of \$1 each.

On 13 April 2023, the Company formed Sun Steppe Power LLC, incorporated in Mongolia, which is a 50% owned subsidiary of Petro Matad LLC and 50% owned by Sunsteppe Energy LLC.

Balances and transactions between the Company and its subsidiaries, which are related parties of the Company, have been eliminated on consolidation and are not disclosed in this note.

Petrovis Matad Inc. (Petrovis) is a major shareholder of the Company, holding approximately 19.92% of the shareholding at year end of 2023.

#### **20 KEY MANAGEMENT PERSONNEL**

#### (a) Details of Directors

The names of the Company's Directors, having authority and responsibility for planning, directing and controlling the activities of the Group, in office during 2022 and 2023, are as below:

The Directors were in office until the date of this report and for this entire period unless otherwise stated.

**Directors** 

Enkhmaa Davaanyam Non-Executive Chairperson
Timothy Paul Bushell Non-Executive Director
Michael James Buck Chief Executive Officer
Shinezaya Batbold Non-Executive Director

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# (b) Compensation of Directors

	Conso	lidated
	31 Dec 2023 \$'000	31 Dec 2022 \$'000
Short-term employee benefits	672	685
Share based payment expense	15	3
	687	688

# (c) Other key management personnel transactions

There were no other key management personnel transactions during the year (2022: Nil).

#### 21 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise cash and short-term deposits classified as loans and receivables financial assets.

The main purpose of these financial instruments is to raise capital for the Group's operations.

The Group also has various other financial instruments such as trade debtors and trade creditors, which arise directly from its operations. It is, and has been throughout the year under review, the Group's policy that no trading in financial instruments shall be undertaken.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk.

The Board is responsible for identification and control of financial risks. The Board reviews and agrees policies for managing each of these risks as summarised below.

# **Risk Exposures and Responses**

#### Interest rate risk

Interest rate risk is the risk that the value of a financial instrument or cash flow associated with the instrument will fluctuate due to changes in market interest rate. Interest rate risk arises from fluctuations in interest bearing financial assets and liabilities that the Group uses. Interest bearing assets comprise cash and cash equivalents which are considered to be short-term liquid assets. It is the Group's policy to settle trade payables within the credit terms allowed and the Group does therefore not incur interest on overdue balances.

The following table sets out the carrying amount of the financial instruments that are exposed to interest rate risk:

		Consoli	dated
	Weighted	31 Dec 2023	31 Dec 2022
	Average Int. rate	\$'000	\$'000
Financial Assets			
Cash and cash equivalents	0.00%	503	1,476
*Other financial assets	6.74%	3,529	1,017
		4,032	2,493
Trade and other receivables	0%	438	2,607
		4,470	5,100
Financial Liabilities			
Trade and other payables	0%	348	456
		348	456
Net exposure		4,122	4,644

<sup>\*</sup>Other financial assets are comprised of cash deposits placed in the banks for terms exceeding 90 days.

#### Sensitivity Analysis

If the interest rate on cash balances at 31 December 2022 and 2023 weakened/strengthened by 1%, there would be no material impact on profit or loss. There would be no effect on the equity reserves other than those directly related to other comprehensive income movements.

# Foreign currency risk

As a result of operations overseas, the Group's statement of financial position can be affected by movements in various exchange rates.

The functional currency of Petro Matad Limited and presentational currency of the Group is deemed to be USD because the future revenue from the sale of oil will be denominated in USD and the costs of the Group are likewise predominately in USD. Some transactions are however dominated in currencies other than USD. These transactions comprise operating costs and capital expenditure in the local currencies of the countries where the Group operates. These currencies have a close relationship to the USD and management believes that changes in the exchange rates will not have a significant effect on the Group's financial statements.

The Group does not use forward currency contracts to eliminate the currency exposures on any individual transactions.

The following significant exchange rates applied during the year:

	Averag	e rate	Spot rate at the balance date		
USD	2022	2021	2022	2021	
Mongolian Tugrug (MNT) 1	3,465.85	3,139.80	3,410.69	3,444.60	
Australian Dollar (AUD) 1	1.506204	1.450052	1.468020	1.472423	
Great British Pound (GBP) 1	0.804479	0.811255	0.785462	0.829194	

#### Sensitivity Analysis

A 5% strengthening/weakening of the MNT against USD at 31 December 2022 and 2023 would not have a material effect on profit and loss or on equity.

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#### Price risk

The Group's exposure to price risk is minimal as the Group is currently not revenue producing other than from interest income.

#### Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group is exposed to credit risk on its cash and cash equivalents and other receivables as set out in Notes 7 and 8 which also represent the maximum exposure to credit risk. The Group only deposits surplus cash with well-established financial institutions of high quality credit standing.

In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

There are no significant concentrations of credit risk within the Group.

Maximum exposure to credit risk at reporting date:

		Consolidated		
	Note	31 Dec 2023 \$'000	31 Dec 2022 \$'000	
Financial Assets				
Trade and other receivables	8	438	2,607	
Net exposure		438	2,607	

Impairment Losses

None of the Group's receivables are past due at 31 December 2023 (2022: Nil)

# Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due.

The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The Group's objective is to ensure that sufficient funds are available to allow it to continue its exploration and development activities.

The following table details the Group's expected maturity for its non-derivative financial assets. The table has been drawn up based on the undiscounted maturities of the financial assets including interest that will be earned on those assets.

	Weighted average interest	6 months or less	6-12 months	1-5 years	over 5 years	Total
	rate	\$'000	\$'000	\$'000	\$'000	\$'000
Cash and cash equivalents	0.00%	503				503
Trade and other receivables	-	438	-	-	-	438
Financial Assets	6.74%	3,529	-	-	-	3,529
As at 31 December 2023		4,470	-	-	-	4,470
Cash and cash equivalents	0.00%	1,476	_	_	-	1,476
Trade and other receivables	-	2,607	-	-	-	2,607
Financial Assets	2.92%	1,017	-	-	-	1,017
As at 31 December 2022		5,100	-	-	-	5,100

The remaining contractual maturities of the Group's and parent entity's financial liabilities are:

,	,	, ,			
			Consolidated		
		Note	31 Dec 2023 \$'000	31 Dec 2022 \$'000	
			348	456	
			-	-	
			-	-	
			-	-	
			348	456	
				Consol 31 Dec 2023 Note \$'000  348	

All of the Group's amounts payable and receivable are current.

Further, the Group has exploration expenditure commitments on its PSCs as disclosed in Note 18(b).

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#### Fair Value of Financial Assets and Liabilities

The fair value of cash and cash equivalents and non-interest bearing financial assets and financial liabilities of the Group approximate their carrying value due to their short term duration.

	Fair Value Hierarchy as at 31 December 2023					
	Level 1	Level 2	Level 3	Total		
Financial Assets						
Trade and other receivables	-	438	-	438		
Total	-	438	-	438		
Financial Liabilities						
Trade and other payables	-	348	-	348		
Total	-	348	-	348		
	Fair	Fair Value Hierarchy as at 31 December 2022				
	Level 1	Level 2	Level 3	Total		
Financial Assets						
Trade and other receivables	-	2,607	-	2,607		
Total	-	2,607	-	2,607		
Financial Liabilities						
Trade and other payables	-	456	-	456		
Total	-	456	-	456		

The fair values of the financial assets and financial liabilities included in the level 2 category above have been determined in accordance with generally accepted pricing models based on a discounted cash flow analysis, with the most significant inputs being the discount rate that reflects the credit risk of counterparties.

## **22 CAPITAL MANAGEMENT**

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. The management of the Group and the Group's capital is regularly reviewed by the Board. The capital structure of the Group consists of cash and bank balances (Note 7) and equity of the Group (comprising issued capital, reserves and retained earnings as detailed in Notes 15 and 16). This is reviewed by the Board of Directors as part of their regular Board meetings.

The Group monitors its capital requirements based on the funding required for its exploration and development activities in Mongolia and operations of the Company.

The Group is not subject to externally imposed capital requirements.

# 23 EVENTS AFTER THE REPORTING DATE

On 20 February 2024, the Company transferred 50% of Petro Matad Singapore Pte. Ltd to Sunsteppe Energy LLC. Petro Matad Singapore Pte. Ltd was also renamed as Sunsteppe Renewable Energy Pte. Ltd. The Company is currently in process of transferring Sun Steppe Power LLC to be a wholly owned subsidiary of Sunsteppe Renewable Energy Pte. Ltd.

The Company has had its application for land access for 2024 operations approved by the Matad District Citizen Representative Hural. A land use agreement enabling access to land for 2024 planned operations was executed.

#### 24 AUDITORS' REMUNERATION

The auditor of Petro Matad Limited is Hall Chadwick (WA) Pty Ltd.

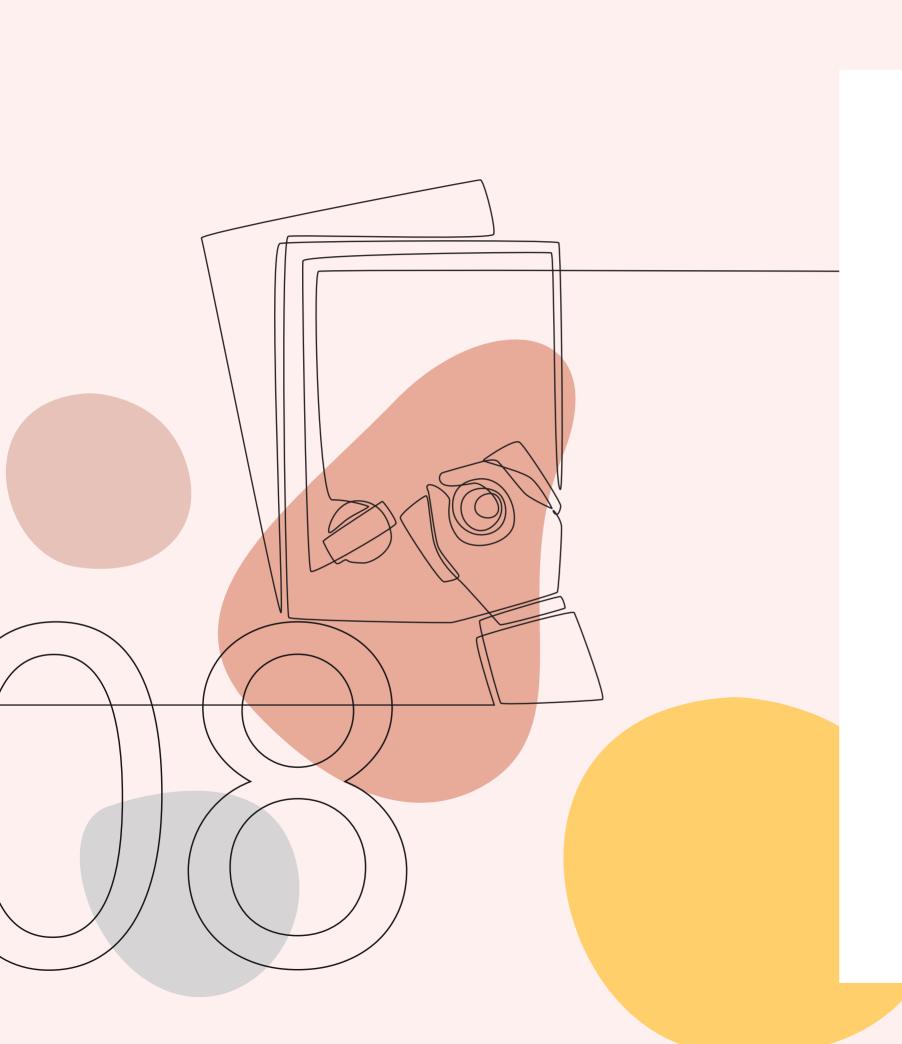
	Consolidated		
	31 Dec 2023 \$'000	31 Dec 2022 \$'000	
Amounts received or due and receivable by Hall Chadwick (WA) Pty Ltd:			
ullet an audit or review of the financial report of the entity and any other entity in			
the Group	41	33	
other services in relation to the entity and any other entity in the Group	-	-	
	41	33	
Amounts received or due and receivable by Deloitte Onch Audit LLC for:			
an audit or review of the financial report of subsidiary entities	23	23	
other services in relation to the subsidiary entities	-	-	
	23	23	
Amounts received or due and receivable by Deloitte Infinity Assurance LLP for:			
an audit or review of the financial report of subsidiary entities	8	8	
other services in relation to the subsidiary entities	-	-	
	8	15	
	72	71	

#### **25 OTHER INFORMATION**

Registered Office:

Victory House Douglas Isle of Man IM1 1EQ

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# Directors' Declaration

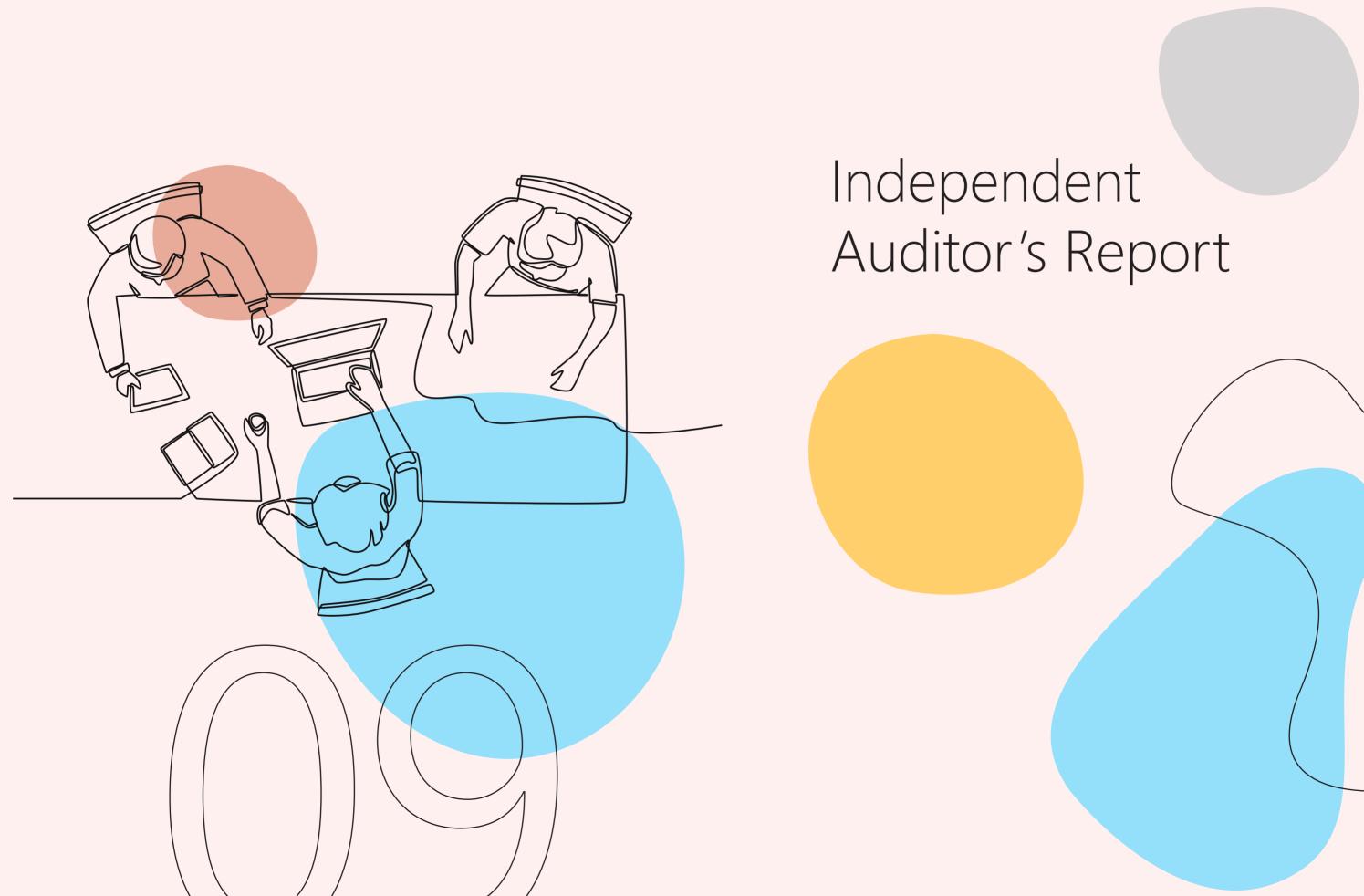
In accordance with a resolution of the Directors of Petro Matad Limited, I state that:

In the opinion of the Directors:

- (a) the financial statements and notes of the Group give a true and fair view of the Group's financial position as at 31 December 2023 and of its performance and cash flows for the year ended on that date in accordance with International Financial Reporting Standards as adopted by the European Union; and
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

On behalf of the Board

Mike Buck
Director
19 June 2024







# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PETRO MATAD LIMITED

#### Report on the Audit of the Financial Report

#### Opinion

We have audited the financial report of Petro Matad Limited ("the Company") and its subsidiaries ("the Consolidated Entity"), which comprises the consolidated statement of financial position as at 31 December 2023, the consolidated statement of profitor loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

This report is made solely to the company's members, as a body, in accordance with Section 80C of the Isle of Man Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report or for the opinions we have formed.

In our opinion, the consolidated financial report gives a true and fair view of the consolidated entity's financial position as at 31 December 2023 and its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the European Union and have been properly prepared in accordance with the requirements of the Isle of Man Companies Act 2006.

#### **Basis for Opinion**

We conducted our audit in accordance with International Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Consolidated Entity in accordance with the auditor independence requirements of the *Isle of Man Companies Act 2006* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters

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# HALL CHADWICK

#### **Key Audit Matter** How our audit addressed the Key Audit Matter Exploration and Evaluation \$15.28 million (Refer to Note 12 Exploration and evaluation Our procedures included, amongst others: · For Block XX, we assessed the Consolidated The balance is in relation to the exploration and Entity's rights to tenure by corroborating to evaluation asset of PSC block XX in Mongolia. government registries. We focused on this area due to the size of the Reviewed budgeted exploration expenditure exploration and evaluation balance (\$15.28 million on Block XX to ensure it will satisfy the capital as at 31 December 2023) and to determine commitment required under the Production whether there are any indicators that the asset is Sharing Agreement; impaired and therefore not recoverable under IFRS We assessed Block XX for one or more of the 6 "Exploration for and Evaluation of Mineral following circumstances that may indicate Resources". impairment of the capitalised expenditure and concluded no issues: o the licenses for the right to explore expiring in the near future or are not expected to be renewed: o substantive expenditure for further exploration in the specific area is neither budgeted or planned' o decision or intent by the Consolidated Entity to discontinue activities in the specific area of interest due to lack of commercially viable quantities of resources: and o data indicating that, although a development in the specific area is likely to proceed, the carrying amount of the exploration asset is unlikely to be recorded in full from successful development or sale. **Exploration and Expenditure Commitments** Production Sharing Contract Fee: \$2.07 million Our procedures included, amongst others: Minimum Exploration Work Obligations: \$6.45 Obtaining the Petroleum Sharing Agreements for each block and agreeing the contract fees million and work obligations to the relevant (Refer Note 18b Exploration Expenditure calculations Commitments)

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#### **Key Audit Matter**

As disclosed in Note 18b Petro Matad Limited has minimum spend obligations under the terms of its Petroleum Sharing Contracts with the Petroleum Authority of Mongolia.

This has been determined a Key Audit Matter as adherence to these requirements is required for Petro Matad Limited to maintain the rights for exploration and thus its principal activity.

#### How our audit addressed the Key Audit Matter

- Recalculating the disaggregation of total amounts due and comparing to the breakdown disclosed of amounts due in each subsequent period.
- Ensuring amounts disclosed represent future obligations and that no present obligations at year end are included.
- Cross referencing of internal budgets and forecasts to ensure they are consistent with the obligations disclosed.

#### Other Information

The directors are responsible for the other information. The other information comprises the information included in the Consolidated Entity's annual report for the year ended 31 December 2023, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with International Financial Reporting Standards as adopted by the European Union and the Isle of Man Companies Act 2006 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error. In Note 2(a), the directors also state in accordance with International Accounting Standard IAS 1 Presentation of Financial Statements, that the financial report complies with International Financial Reporting Standards.

In preparing the financial report, the directors are responsible for assessing the Consolidated Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Consolidated Entity or to cease operations, or has no realistic alternative but to do so.

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#### Auditor's Responsibilities for the Audit of the Financial Report

Our responsibility is to express an opinion on the financial report based on our audit. Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the International Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or
  error, design and perform audit procedures responsive to those risks, and obtain audit evidence that
  is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
  misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
  collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the Consolidated Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Consolidated Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Consolidated Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the
  disclosures, and whether the financial report represents the underlying transactions and events in a
  manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Consolidated Entity to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Consolidated Entity audit. We remain solely responsible for our audit opinion.
- We communicate with the directors regarding, among other matters, the planned scope and timing of
  the audit and significant audit findings, including any significant deficiencies in internal control that we
  identify during our audit.

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We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Hall Chadmick HALL CHADWICK WA AUDIT PTY LTD

CHRIS NICOLOFF CA

Director

Dated this 19<sup>th</sup> day of June 2024 Perth, Western Australia

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